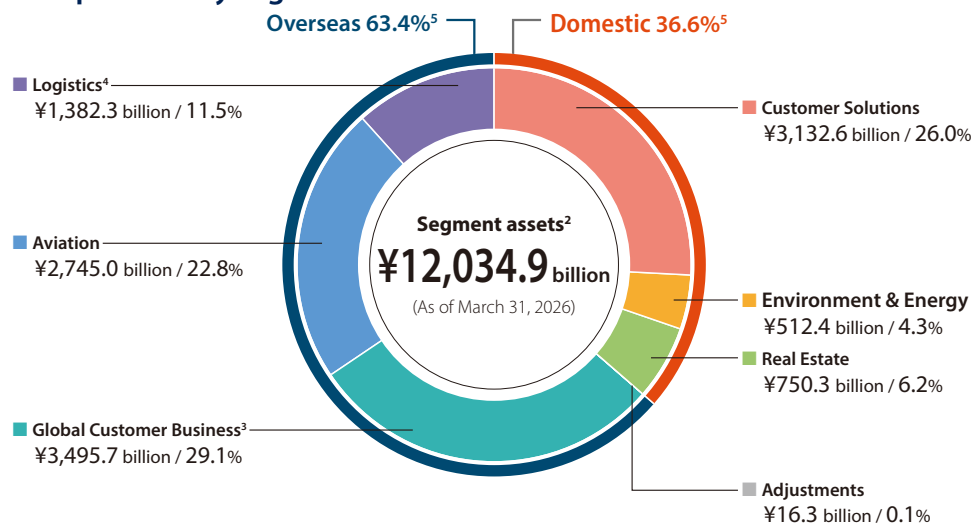


## The Mitsubishi HC Capital Group in Figures (FY2025)

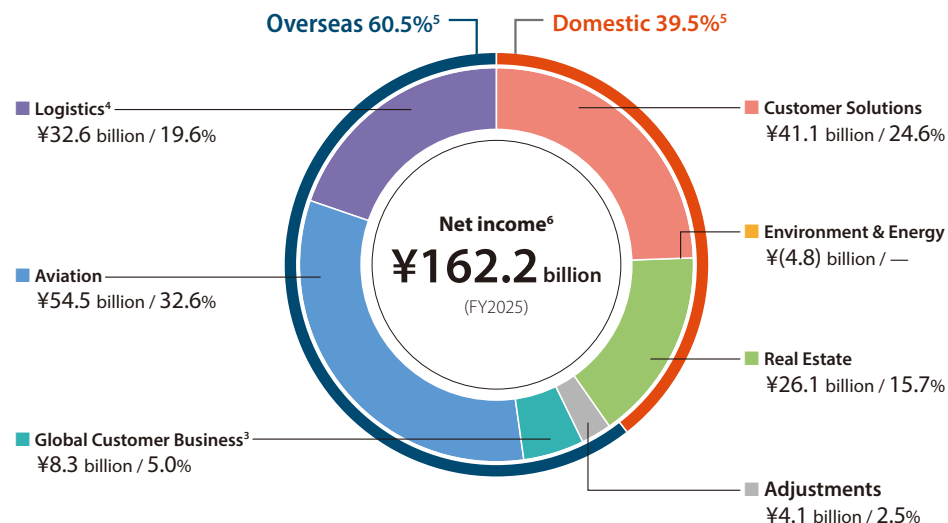
### Composition by segment<sup>1</sup>



1. For convenience, segments with both domestic and overseas operations are classified in these charts according to their largest operating region.

2. Operating assets + equity method investments + goodwill + investment securities, etc.

3. Segment assets and net income of the Global Customer Business segment do not include overseas assets and profits of other segments, such as Aviation and Logistics



4. The asset balance and profit of the Logistics segment include the assets and profit of the Mobility segment prior to the segment reclassification.

5. "Adjustments," which represent group-wide expenses and income not allocated to any reportable segment, have been excluded from the calculation.

6. The shares of "Net income" are calculated excluding "Environment & Energy."

Business Strategies P.46-60

Web

Please visit our website for details about our business.

### Market capitalization and ranking (as of March 31, 2026)

Market capitalization

¥2,055.1 billion

Ranking

114<sup>th</sup>

7. Rank among companies listed on the Tokyo Stock Exchange Prime Market (common stock only)

### Shareholder return

Increased dividends  
consecutively for  
27 fiscal periods

Payout ratio

40.7%

Dividend per share

¥46

### Global network

in more than **20** countries and  
regions around the world

### Number of employees

Consolidated

7,950 people

### Ratings by external agencies

S&P

A-

Moody's

A3

Fitch Ratings

A-

Japan Credit Rating  
Agency (JCR)

AA

Rating and Investment  
Information (R&I)

AA