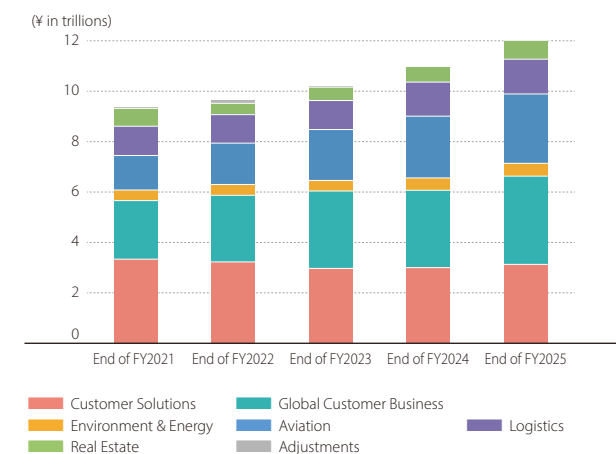


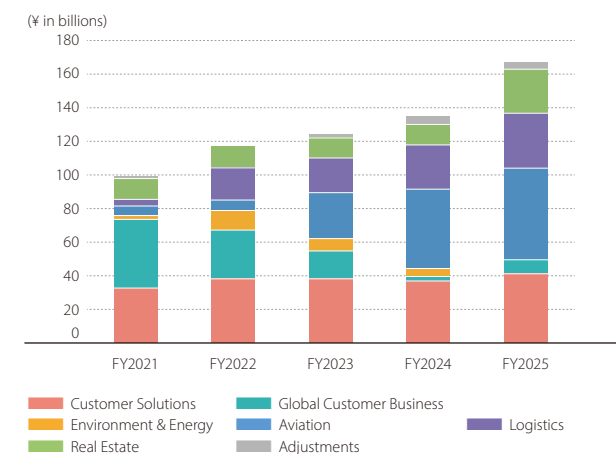
Financial Information

	FY2021	FY2022	FY2023	FY2024	FY2025
Revenues (¥ in millions)	1,765,559	1,896,231	1,950,583	2,090,808	2,215,384
Gross profit (¥ in millions)	334,661	357,327	380,095	462,637	500,163
Operating income (¥ in millions)	114,092	138,727	146,176	187,126	240,428
Recurring income (¥ in millions)	117,239	146,076	151,633	193,594	236,089
Net income attributable to owners of the parent (¥ in millions)	99,401	116,241	123,842	135,165	162,206
Total assets (¥ in millions)	10,328,872	10,726,196	11,149,858	11,762,332	13,089,557
Segment assets (¥ in millions)	9,345,376	9,632,966	10,179,473	10,935,652	12,034,972
Interest-bearing debt (¥ in millions)	8,066,082	8,236,106	8,439,792	8,840,797	9,880,377
Total equity (¥ in millions)	1,333,467	1,551,029	1,705,345	1,804,523	2,008,779
Cash flows (¥ in millions)					
Operating activities	195,845	46,752	(49,128)	(296,884)	(367,537)
Investing activities	(107,879)	(127,322)	143,336	(96,977)	(33,938)
Financing activities	(192,157)	(8,948)	(222,977)	353,628	469,373
Cash and cash equivalents at the end of the year (¥ in millions)	520,083	460,486	335,307	290,805	346,045
Equity ratio (%)	12.7	14.3	15.1	15.2	15.2
ROE (%)	8.0	8.2	7.7	7.8	8.6
ROA (%)	1.0	1.1	1.1	1.2	1.3
New transactions volume (¥ in billions)	2,507.8	2,640.6	3,051.9	3,311.7	3,361.5
Per-share indicators					
Earnings (¥)	69.24	80.95	86.30	94.19	112.98
Equity (¥)	912.19	1,064.46	1,174.88	1,246.64	1,385.22
Dividend (¥)	28.0	33.0	37.0	40.0	46.0
Payout ratio (%)	40.4	40.8	42.9	42.5	40.7

Segment assets



Segment profit (net income attributable to owners of the parent)



* The asset balance and profit of the Logistics segment include the assets and profit of the Mobility segment prior to the segment reclassification.