# Financial Results for the 2nd Quarter of Fiscal Year Ending March 31, 2023 Mitsubishi HC Capital Inc. November 10, 2022

This is Takahiro Yanai, President & CEO of Mitsubishi HC Capital. Thank you for taking the time out of your busy schedules to attend today's financial results briefing.

This briefing is held online via Webcast. Thank you for your cooperation.

Today, I will first give the overview of the "Financial Results for the 2nd Quarter of Fiscal Year Ending March 31, 2023" released earlier today, then Mr. Inoue, Senior Managing Executive Officer, Head of the Treasury & Accounting Division, will give a summary of the financial results, the performance of each segment, and so on for the same period. Afterward, we will answer any questions you may have. Let's get started.

Please look at "Highlights" on page 4 of the material.

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  purposes. If there is any conflict or inconsistency between these two texts, the Japanese text shall prevail.

### Definitions of Terms and Figures Used in this Presentation

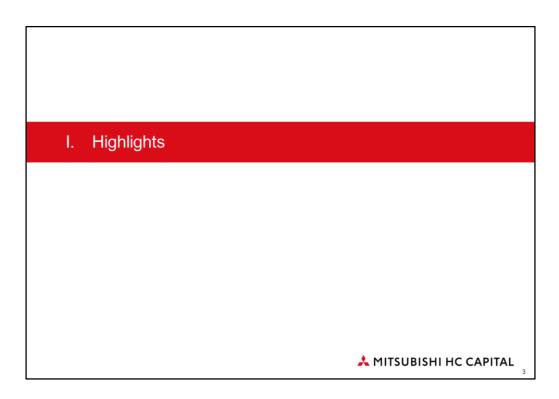
- MHC: Mitsubishi HC Capital
- MUL: Mitsubishi UFJ Lease & Finance
- HC: Hitachi Capital
- JSA: Jackson Square Aviation (Aircraft leasing company)
- ELF: Engine Lease Finance (Aircraft engine leasing company)
- CAI: CAI International (Marine container leasing company)
- BIL: Beacon Intermodal Leasing (Marine container leasing company)
- Net income: Net income attributable to owners of the parent
- Segment assets:
- "Operating assets" + "equity-method investments" + "goodwill" + "investment securities, etc."
  - \* Segment assets for FYE3/2022:
  - Converted into reportable segments after the organizational change conducted on April 1, 2022 in a simplified manner as reference values



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- III. Segment Updates
- IV. Financial Forecast for FYE3/2023
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# Highlights

# Net income increased by 4.5% YoY mainly thanks to the profit contribution from CAI, and the business growth of the subsidiaries in Europe and Americas.

- Gross profit for 2Q FYE3/2023 increased by 16.7 billion yen (10.4%) YoY to 177.9 billion yen thanks to the profit contribution from CAI, a marine container leasing company in the U.S. that became our whollyowned subsidiary in November 2021, the business growth of the subsidiaries mainly in Europe and American in the Global Business segment, and an increase in gains on sales related to real estate business.
- Net income for 2Q FYE3/2023 increased by 2.6 billion yen (4.5%) YoY to 63.1 billion yen thanks to a decrease in credit costs in addition to an increase in gross profit, despite the absence of large gains on sales of strategic shareholdings (pre-tax basis: 26.7 billion yen), which were recorded in 2Q FYE3/2022.

# The progress of net income against the financial forecast was 57.4%. The forecast remains unchanged due to the uncertainties in the external environment.

- The progress against the financial forecast of 110.0 billion yen in net income was 57.4%.
- The financial forecast remains unchanged taking into account the growing uncertainties in the external environment, such as the risk of recession mainly in Europe and the U.S., in the second half of this fiscal year.



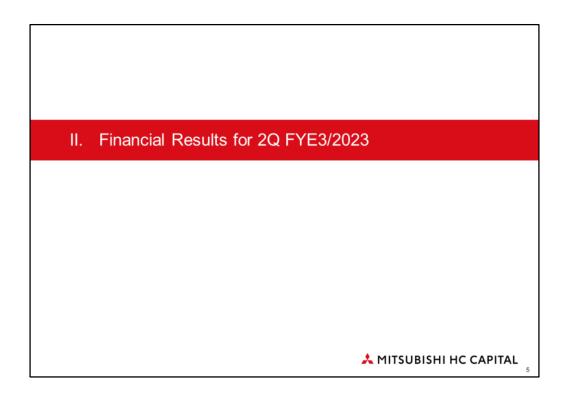
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The upper part describes our consolidated results for 2Q FYE3/2023. Thanks to the profit contribution from CAI, a marine container leasing company in the U.S. that became our wholly-owned subsidiary in the previous fiscal year, the business growth of subsidiaries in Europe and Americas in the Global Business segment, an increase in gains on sales related to real estate business, and other factors, the net income increased by 2.6 billion yen, or 4.5% YoY to 63.1billion yen.

The lower part describes the steady progress of the net income against the financial forecast for FYE3/2023 of 110.0 billion yen, so that the progress rate against the financial forecast was 57.4% as of the end of 2Q. Despite this progress, we leave the forecast unchanged due to the growing uncertainties in the external environment, such as the possible recession mainly in Europe and the U.S.

As you may be aware, the external environment is surrounded by growing uncertainties, including the ongoing inflation driven by increasing resource prices and other factors, the raising of interest rates in order to control this inflation, and the fragmentation of supply chains. The impacts on our financial results by these changes in the external environment have not been visible yet, but we will keep a close eye on the impacts on our businesses, and manage risks appropriately.

Now, Mr. Inoue, the floor is yours.



This is Inoue, Senior Managing Executive Officer, Head of the Treasury & Accounting Division. I extend my gratitude for taking the time to attend our financial results briefing today.

I will explain Part "II. Financial Results for 2Q FYE3/2023," "III. Segment Updates," and "IV. Financial Forecast for FYE3/2023" of the material.

Please look at page 6 of the material.

	a marine container leasing company i Net income increased by 2.6 billion ye (pre-tax basis: 26.7 billion yen), which	en, or 4.5% YoY to 63.1 were recorded in 2Q F	s growth of the subsi- billion yen, despite t YE3/2022.	diaries in Europe and the absence of large (	Americas, and other	factors.
ė	The progress against the financial for	(a)	et income: 110.0 billio (b)	(c)=(b)-(a)	(d)	(e)=(c)/(a)
(Bil	ion Yen)	2Q FYE3/2022	2Q FYE3/2023		Impact of Fluctuation in Exchange Rates Applied to P/L of Overseas Subsidiaries* <sup>1</sup>	YoY Change (%)
1	Revenues	833.3	944.7	+111.3	+26.2	+13.4%
2	Gross Profit	161.1	177.9	+16.7	+9.4	+10.4%
3	Operating Income	58.1	74.1	+15.9	+3.7	+27.5%
4	Recurring Income	59.0	75.7	+16.6	+3.6	+28.2%
5	Net Income	60.4	63.1	+2.6	+3.0	+4.5%
6	New Transactions Volume	1,147.2	1,278.4	+131.1	+98.4	+11.4%
7	Segment Assets	9,345.3*5	9,910.2	+564.8* <sup>8</sup>	+644.1	+6.0%*8
8	Interim Dividend	¥13.00	¥15.00	+¥2.00		
9	ROA*1	1.3%*7	1.2%*8	-0.1pt	<impact exchange<="" of="" p="" the=""> The impact of the exchange</impact>	perates on net income>
10	ROE*1	10.1%*7	8.9%*8	-1.2pt	0.1 billion yen including ex	change revaluation losses
11	OHR*2	54.9%	53.8%	-1.1pt	(JOLCO) <sup>14</sup> (Δ approx 3.1	ating Lease with Call Option   billion yen).
'2 S( S( '3 Ca ap w (re '4 Ex fo	sed on the net income \$3.4 expenses divided by (gross profit + non-oper \$3.4 expenses and non-operating income/expens (culated by difference Yo' in exchange rates applied to 20 FYE3/2023 PM. minus exchange rates nen incorporating the financial statements in over fer to page 35 for applied exchange rates) change revaluation losses generated in the according currency-denominated borrowings formultip der Japanses Operating Leases with Call Option mestic corporate investors.  The composition of the Composition of the Composition provided the composition of the Composition of the Composition JOLCO are converted into JPY. However, for a financial exist. Therefore, exchange revaluation is financial exist.	es do not include credit costs lied to PIL (exchange rates applied to 20 FYE3/2022 P/I leas subsidiaries unting process in relation to de deals booked at MHC (JOLCO) originated for Y, foreign currency-dominated counting purposes, while assets fororwing bust the exchange for the substance of the substance for the substance of the substance for the substance fo	Denominator: Average (calculunder)  *8 Numerator: Annual Denominator: Average total as assets and liabilities for sealing a season and liabilities for sealing assets as the sealing assets as the sealing assets as the sealing a	ized net income by doubling pe of 2Q FYE3/2022 equity or atted by adding IFRS-based I-GAAP as reference figure ized net income by doubling pe of FYE3/2022 and 2Q FY sets	r total assets and FYE3/202 figures of HC to those of MU s, then making adjustments the semi-annual net incom	21 equity or total assets IL in a simplified manner upon the integration) e for 2Q FYE3/2023 2022 and 2Q FYE3/2023

I will now explain the financial results.

At the top section of the table, the column "a" shows the results for 2Q FYE3/2022. Right next to that in column "b" colored in orange are the figures for 2Q FYE3/2023, the results announced today. Right next to that, columns "c" to "e" show the YoY change, the impact of fluctuation in exchange rates applied to P/L of overseas subsidiaries, and the YoY change as a percentage.

First, Gross Profit in row 2 increased by 16.7 billion yen, or 10.4% YoY to 177.9 billion yen. This is mainly thanks to the profit contribution from CAI, a marine container leasing company, which we acquired previous fiscal year, the business growth of the subsidiaries in Europe and Americas, and gains on sales related to real estate business.

Net Income in row 5 increased by 2.6 billion yen, or 4.5% YoY to 63.1 billion yen. This is thanks to a decrease in credit costs in addition to an increase in gross profit, despite the absence of the large gains on sales of strategic shareholdings, which were recorded in 2Q FYE3/2022. As a result, the progress against the financial forecast for FYE3/2023 of 110.0 billion yen in net income was 57.4%.

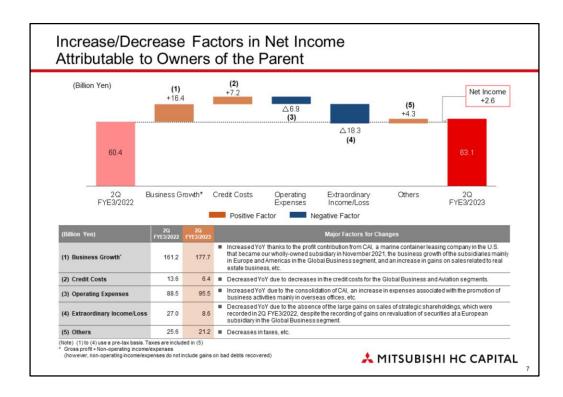
In addition, the positive 3.0 billion yen in the column (d), "Impact of Fluctuation in Exchange Rates Applied to P/L of Overseas Subsidiaries", shows the impact caused by the weak yen on the period of 2Q for this fiscal year compared to that for previous fiscal year. However, the all-in impact by the fluctuation of the exchange rates on net income, which are the sum of the positive 3.0 billion yen and the negative approx.

3.1 billion yen caused by revaluation losses related to foreign currency-denominated borrowings in JOLCO, is a negative approx. 0.1 billion yen, as described in the bubble of pink color. The yen has been weakening at present, which has a positive impact when incorporating the results of overseas subsidiaries into the consolidated financial statements. However, when taking into account the exchange revaluation losses related to JOLCO, the impact of exchange rates on net income is almost neutral.

New Transactions Volume in row 6 increased 131.1 billion yen, or 11.4% YoY, to 1.2784 trillion yen, mainly thanks to an increase in new transactions volume in the Global Business segment, and other factors.

Segment Assets in row 7 increased by 564.8 billion yen, or 6.0% YoY, to 9.9102 trillion yen, mainly thanks to an increase in the new transactions volume and the impact of exchange rates due to the weakening yen.

Next, please proceed to page 7.



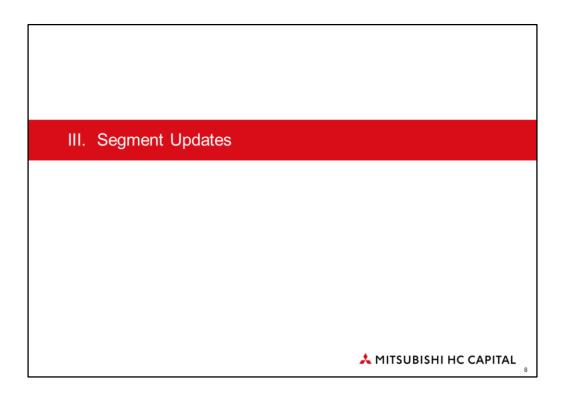
I will explain the factors for the change in Net Income Attributable to Owners of the Parent using this waterfall chart.

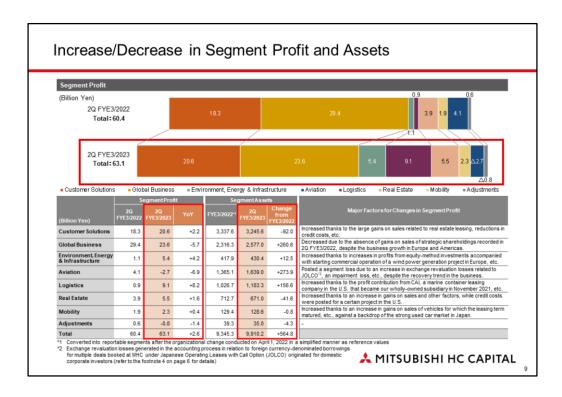
The leftmost bar represents the 60.4 billion yen figure for 2Q FYE3/2022. The rightmost red bar is the 63.1 billion yen for 2Q FYE3/2023. In the middle are the factors for the increase and decrease. Please be advised that (1) through (4) are based on figures before tax, and the final net income is calculated after deducting taxes, etc. shown in (5).

- Item (1), Business Growth, shows an increase of 16.4 billion yen YoY. This is thanks to the profit contribution from CAI, which became a wholly-owned subsidiary in the previous fiscal year, the business growth of subsidiaries mainly in Europe and Americas in the Global Business segment, gains on sales related to real estate business, etc.
- Item (2), Credit Costs, resulted in a decrease of 7.2 billion yen YoY. This is thanks to decreases in credit costs in the Global Business and Aviation segments.
- Item (3), Operating Expenses, resulted in an increase of 6.9 billion yen YoY. This is due to the consolidation of CAI, an increase in expenses associated with the promotion of business activities mainly in overseas offices, and other factors.
- Item (4), Extraordinary Income/Loss, resulted in a decrease of 18.3 billion yen YoY. This is due to the absence of the large gains on sales of strategic shareholdings, despite the recording of gains on revaluation of securities at a European subsidiaries in the Global Business segment.
- Item (5), Others had a positive impact of 4.3 billion yen YoY mainly thanks to decreases in taxes.

The above has resulted in a net income for 2Q FYE3/2023 of 63.1 billion yen, a YoY increase of 2.6 billion yen.

Next, please turn to page 9.



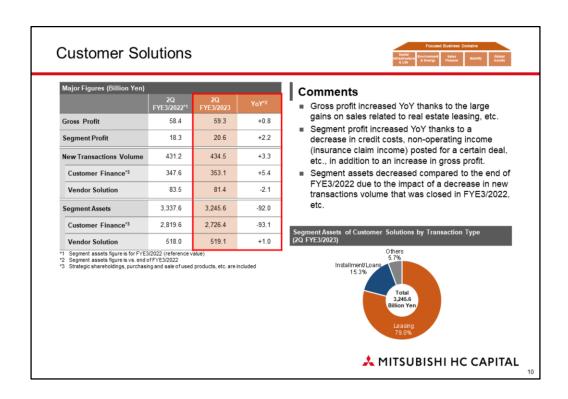


This page shows an overview of each segment.

The horizontal bar graph at the top shows the segment profit for 2Q FYE3/2023 and 2Q FYE3/2022. The table in the lower half shows the status of segment profit and segment assets for each segment.

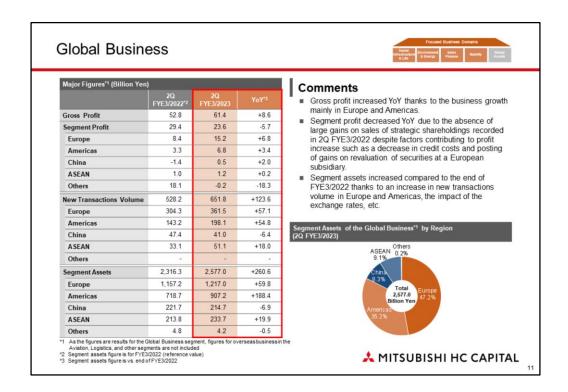
In the subsequent pages, I will provide explanations for each segment.

Please turn to page 10.



In "Customer Solutions", segment profit increased by 2.2 billion yen YoY to 20.6 billion yen. This is thanks to the large gains on sales related to real estate leasing, a decrease in credit costs, and the posting of insurance claim income for a certain deal.

Next, please turn to page11.



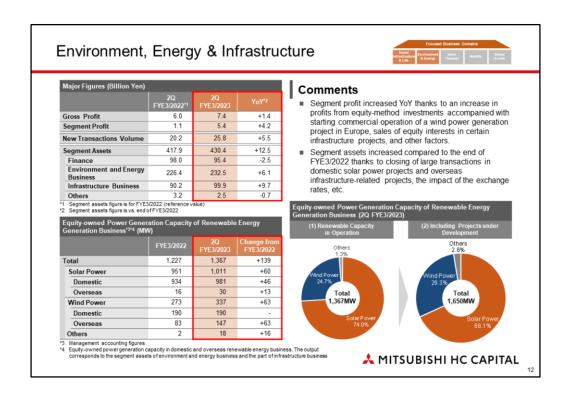
This is the "Global Business" segment.

I would like to remind everyone that the details on this slide are for the Global Business segment, and do not include the results of global transactions that belong to other segments such as Aviation and Logistics.

Now, "Global Business" segment profit decreased 5.7 billion yen YoY to 23.6 billion yen. This is due to the absence of the large gains on sales of strategic shareholdings posted in 2Q FYE3/2022 despite factors contributing to profit increase such as the business growth of subsidiaries mainly in Europe and Americas, a decrease in credit costs, the posting of gains on revaluation of securities at a European subsidiary.

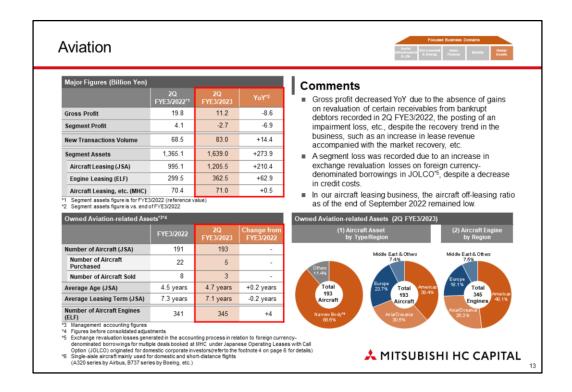
As Mr. Yanai, President & CEO, told at the beginning, the risk of recession is growing mainly in Europe and the U.S. In particular, we are keeping a close eye on the situation in the UK, including the political chaos driven by the successive changes in prime ministers, and managing risks appropriately.

Next, please turn to page 12.



In "Environment, Energy & Infrastructure", segment profit increased 4.2 billion yen YoY to 5.4 billion yen. This is thanks to an increase in profits from equity-method investments accompanied with starting commercial operation of a wind power generation project in Europe, sales of equity interests in certain infrastructure projects, and other factors.

Next, please turn to page 13.

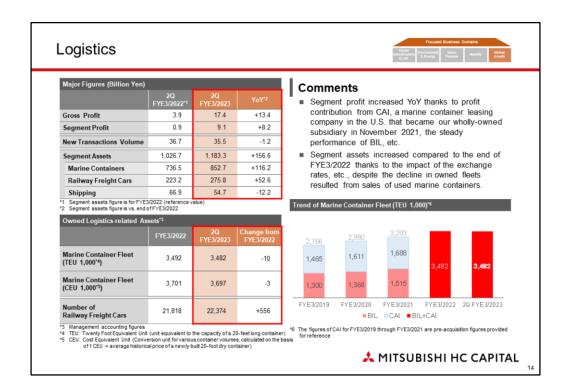


In the "Aviation" segment, gross profit decreased by 8.6 billion yen YoY to 11.2 billion yen due to the absence of gains on revaluation of certain receivables from bankrupt debtors recorded in 2Q FYE3/2022, the posting of an impairment loss, and other factors, despite the recovery trend in the business, such as an increase in lease revenue.

A segment loss of 2.7 billion yen was recorded due to the posting of exchange revaluation losses on foreign currency-denominated borrowings in JOLCO transactions, despite a decrease in credit costs.

Otherwise, the aircraft off-leasing ratio has remained low.

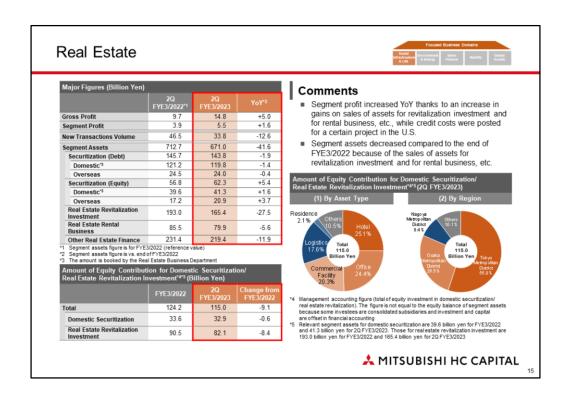
Next, please turn to page 14.



In "Logistics", segment profit increased by 8.2 billion yen YoY to 9.1 billion yen. This is thanks to the steady performance of our marine container leasing business, such as the profit contribution from CAI and the steady business growth of BIL.

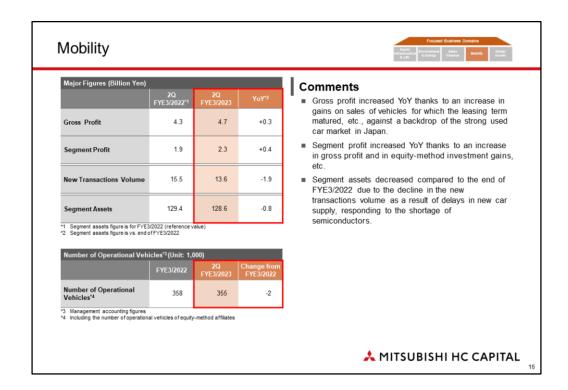
As we announced in October, we resolved to merge CAI and BIL as a reorganization of group companies to strengthen the competitiveness of the marine container leasing business.

Jumping ahead, please have a look at page 22 of the material.



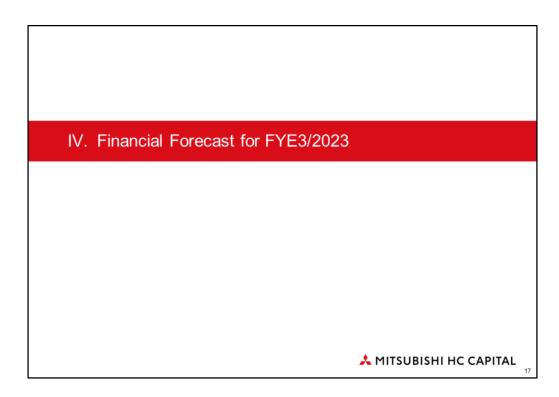
In "Real Estate", segment profit increased by 1.6 billion yen YoY to 5.5 billion yen, thanks to an increase in gains on sales of assets for the revitalization investment business and for rental business, etc., while credit costs were posted for a certain project in the U.S.

Please turn to page 16.



In "Mobility", segment profit increased by 0.4 billion yen YoY to 2.3 billion yen, thanks to an increase in gains on sales of vehicles for which the leasing term matured, etc., against a backdrop of the strong used car market in Japan.

Next, I explain the financial forecast for FYE3/2023. Please turn to Page 18.



# Macro Environment ■ Shown as the IMF's downward revision of the world economic outlook, the uncertainties in the external environment is growing against the backdrop of the prolonged Ukraine situation\*1, steep rises in resource prices, inflation, interest rate rises in Europe and the U.S., etc. Macro Environment ■ There is no major impact of the increase in interest rates to profits, as we have built a strong financial structure resistant to the increase in interest rates through the ALM\*2 on a consolidated basis. Impact of Fluctuations in Interest Rates and Interest Rates foreign exchange risks. However, the weak yen has caused the increases in the profit on conversion into yen Exchange Rates (a factor of boosting profit) and in exchange revaluation losses on foreign currency-denominated borrowings in JOLCO<sup>-3</sup> (a factor of depressing profit), etc. ■ In the results for the first half of FYE3/2023, the businesses conducted by subsidiaries in Europe and Americas in the Global Business segment and marine container leasing business grew YoY Credit costs decreased YoY in the Global Business and Aviation segments. Impact of the Macro Environment on Businesses Meanwhile, as the risk of recession has been increasing mainly in Europe and the U.S., we will continue appropriate risk management while keeping a close eye on the impacts on our businesses, such as the performance of our customers, global air passenger demand, and volume of container transport. Receivables in Russia and Ukraine that are held by MHC are minor at the moment, thus the impact on businesses for MHC is limited The aircraft leasing business and aircraft engine leasing business have no receivables in Russia and Ukraine (However, in aircraft engine leasing business, 4 engines leasing to companies outside these countries, are located within Russia as of November 10, 2022) Abbreviation of Asset Lability Management 2. Abbreviation of Asset Liability Management 32 Exchange revisuation losses generated in the accounting process in relation to foreign currency-denominated borrowings for multiple deals booked at MHC under Japanese Operating Leases with Call Option (JOLCO) originated for domestic corporate investors (please refer to the footnote 4 on page 6 for details) 🙏 MITSUBISHI HC CAPITAL

Before we move into the financial forecast, let me explain how we recognize the macro environment which form the assumptions of the forecast.

Regarding the macro environment stated in the upper row, we acknowledge that the uncertainty in the external environment is growing as shown by the IMF's downward revision of the world economic outlook. This revision was due to the prolonged Ukraine situation, steep rises in resource prices, inflation, and interest rate rises in Europe and the U.S. in order to control the inflation.

Regarding the impact of the interest rate rises, stated in the middle row, we have built a strong financial structure resistant to the interest rate rises through the ALM on a consolidated basis. Because of that, we estimate there will be no major impact on our financial results.

Regarding the impact of fluctuation in exchange rates, we have not taken any exchange rate risks by matching the currency of the assets and the corresponding debts in principle. The weak yen have both positive and negative effects to our financials. The positive effect comes through the fluctuation of applied exchange rates when incorporating the results of overseas subsidiaries into the consolidated financial statements. The negative impact comes through the exchange revaluation losses in relation to foreign currency-denominated borrowings in JOLCO. As I explained earlier on page 6, it depends on how much each currency fluctuate, but the negative impact of the increase in the exchange revaluations losses was a slightly bigger than the positive impact for 2Q FYE3/2023.

Regarding the impact of the macro environment on businesses, stated in the bottom of the chart, the businesses conducted by subsidiaries in Europe and the U.S. in the Global Business segment and the marine container leasing business grew YoY and the credit costs also decreased YoY in the Global Business and Aviation segments. Meanwhile, as the risk of recession has been increasing mainly in Europe and the U.S., we will continue keeping a close eye on the impacts on our businesses, such as the performance of our customers, global air passenger demand, and volume of container transport and go on the appropriate management on the risks.

Please turn to page 19.

# Financial Forecast for FYE3/2023

- The progress against the financial forecast for FYE3/2023 (net income: 110.0 billion yen) was high at 57.4%, thanks to curbing credit costs in the Global Business and Aviation segments and other factors, in addition to the profit contribution from CAI, a marine container leasing company in the U.S., and the business growth of subsidiaries in Europe and Americas.
- Our financial forecast remains unchanged due to the growing uncertainties in the external environments, such as the prolonged Ukraine situation, steep rises in resource prices, inflation, interest rate rises in Europe and the U.S., the weak yen, and other factors,

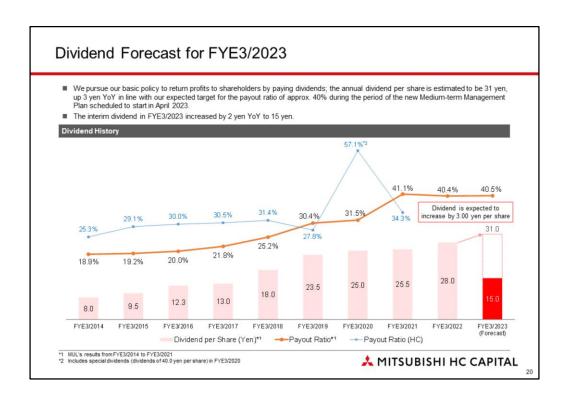
		FYE3/2022	FYE3/2023*3*4	YoY Change	YoY Change (%)
1	Net Income Attributable to Owners of the Parent (Billion Yen)	99.4	110.0	+10.5	+10.7%
2	ROA*1	1.0%	1.1%	+0.1pt	-
3	ROE*1	8.0%	8.2%	+0.2pt	-
4	OHR'2	54.6%	54.1%	-0.5pt	-
5	Dividend per Share (Yen)	28.00	31.00	+3.00	-
6	Payout Ratio	40.4%	40.5%	+0.1pt	-

Based on net income
 SGSA expenses divided by (gross profit + non-operating income/expenses), but SGSA expenses and non-operating income/expenses do not include credit costs
 Forecast as of November 10, 2022
 The assumed foreign exchange rates are \$1=¥120, £1=¥158, €1=¥134

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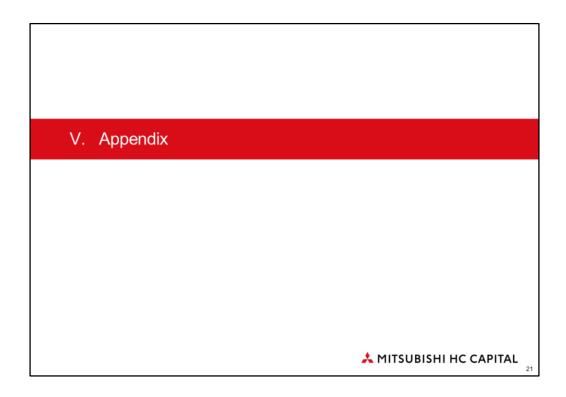
Based on the perspective of the macro environment, our financial forecast of the net income attributable to owners of the parent for FYE3/2023 of 110.0 billion yen remains unchanged, even though the progress against the forecast for FYE3/2023 up to 2Q was high at 57.4%. Our forecasts for ROA, ROE and OHR also remain unchanged from initial forecasts.

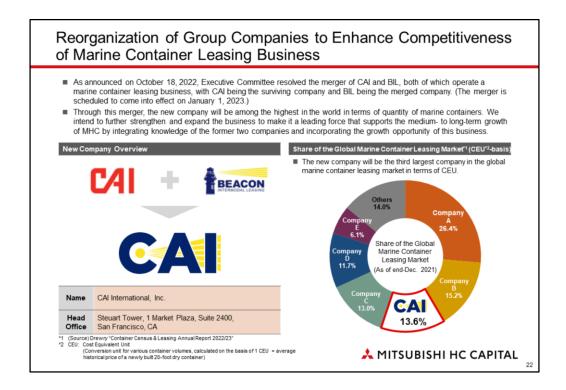
Please proceed to page 20.



Lastly, let me explain the dividend forecast for FYE3/2023. Considering that financial forecast keeps unchanged, estimation of the annual dividend per share remains unchanged at 31 yen, up 3 yen YoY. The interim dividend in FYE3/2023 was resolved to be 15 yen, up 2 yen YoY, the same as we planned in the beginning of this fiscal year.

This concludes my part of the briefing.





The merger is scheduled to come into effect on January 1, 2023, with CAI as the surviving company.

After the merger, the new company will be the 3rd globally in terms of marine container leasing market share, based on CEU as of the end of December 2021, being among the highest in the world.

Through this merger, we intend to further strengthen and expand the business to make it our leading force by integrating knowledge of the former two companies and incorporating the growth opportunity of this business.

Please turn back to page 15.

# Establishment of the Human Rights Policy

■ We established the "Human Rights Policy" in accordance with the United Nations" Guiding Principles on Business and Human Rights", and announced the policy in October 2022.

# Preamble of the Human Rights Policy

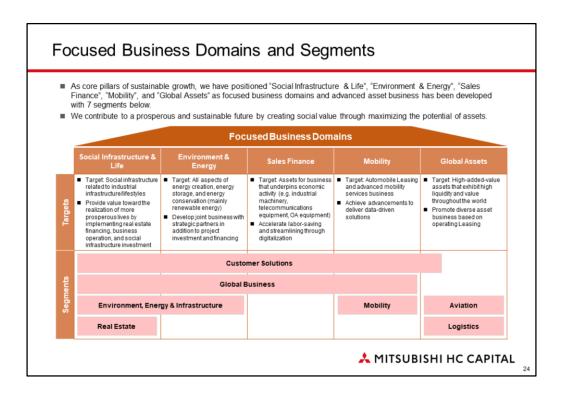
- We at the Mitsubishi HC Capital Group recognize that conducting business with the utmost respect of human rights is a major challenge, and we will fulfill our responsibilities in this matter across all our business activities.
- Through dialogue and collaboration with relevant stakeholders, we will exclude exploitative labor practices such as modern slavery, forced labor, human trafficking, and child labor, from the businesses and supply chains of the Mitsubishi, HC Capital Group.
- We will address human rights risks relevant to our businesses earnestly and appropriately to fulfil our obligations to respect human rights in a manner expected of global companies, aiming to realize a society that respects human rights
- We will realize a flexible working style and respect a diversity of values, and strive to create a comfortable working environment in which each and every individual can demonstrate their maximum potential.





Visit the website below to learn more about our "Human Rights Policy". https://www.mitsubishi-hc-capital.com/pdf/english/sustainability/various\_policies/human\_rights\_policy.pdf





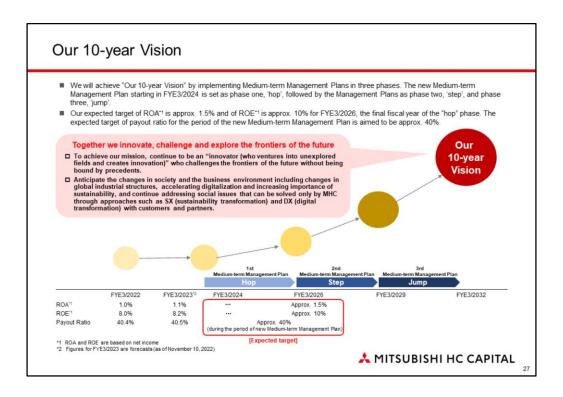
### New Reportable Segments (1) ■ Along with the organizational changes effective on April 1, 2022, we have changed the reportable segments as follows from 1Q FYE3/2023. Until FYE3/2022 From FYE3/2023 (Ref.\*1) FYE3/2022 (Billion Yen) A Customer Business A B C D B Account Solution 3,337.6 32.7 C Vendor Solution D LIFE 2,577.0 Global Business 2,316.3 41.2 E Real Estate Environment, Energy & Infrastructure F Environment & Renewable Energy 417.9 430.4 2.2 5.4 G Aviation Aviation 1,365.1 5.6 1,639.0 -2.7 H Logistics I Mobility Logistics 1,026.7 1,183.3 9.1 8.0 Healthcare 671.0 Real Estate 712.7 Others Infrastructure & Investment 129.4 128.6 2.3 Adjustments 39.3 35.0 -0.8 9,345.3 9,910.2 FYE3/2022 results converted into new reportable segments in a simplified manner at Real estate leasing transferred from Real Estate File basines and corporate investment transferred from Infrastructure & Investment Plus products and compared in vestment transferred from Infrastructure & Investment Plus products and trust business transferred from Others Mobility business in Europe transferred from Mobility Auto leasing transferred from Logatics A MITSUBISHI HC CAPITAL

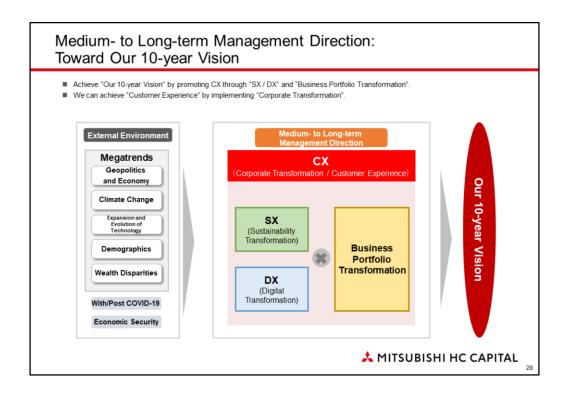
# New Reportable Segments (2)

■ The main services and business descriptions of, and organizations that are responsible for, the reportable segments are given below.

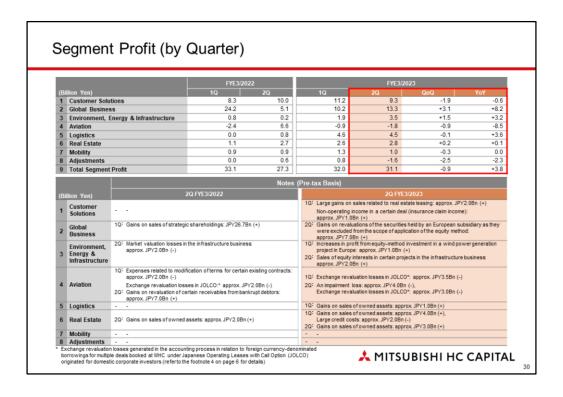
Reportable Segments	Main Services and Business Description	Organizations
<b>Customer Solutions</b>	Finance solutions for companies and government agencies, sales finance provided through collaboration with vendors, real estate leasing, and financial services	Business Promotion Division, Corporate Business Division, Vendor Solutions Business Division, LIFE Business Division, East Japan/Central Japan/West Japan Area Business Division, Machinery Business Division, Healthcare Business Division
Global Business	Finance solutions, sales finance provided through collaboration with vendors in Europe, the Americas, China, and ASEAN region	Global Business Promotion Division, Europe Division, Americas Division, China Division, ASEAN Division
Environment, Energy & Infrastructure	Renewable energy power generation business, energy- saving business, overseas infrastructure investment business	Environment, Energy & Infrastructure Business Division
Aviation	Aircraft leasing business, aircraft engine leasing business	Aviation Business Division
Logistics	Marine container leasing business, railway freight car leasing business	Logistics Business Division
Real Estate	Real estate securitization finance, real estate revitalization investment business, and real estate asset management business	Real Estate Business Division
Mobility	Auto leasing business and supplementary services	Mobility Business Division

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# Medium- to Long-term Management Direction: Implementing CX CX (Corporate Transformation / Customer Experience) SX / DX **Business Portfolio Transformation** 🕕 "Develop" new businesses Develop new businesses and domains Achieve "co-existence and co-prosperity and create new revenue sources by utilizing stable cash flows and the widewith environmental and social values" and "sustainable growth" through efforts ranging customer base of existing businesses. for materiality and solid management Shift existing business to high value-added services √ Shift to high value-added services by × maintaining and expanding the customer base of existing businesses and increase returns by improving customer experience. Achieve "creation and qualitative improvement of customer value" by Enhance profitability and efficiency of existing businesses utilizing data and digital technologies and making strategic investments. Enhance profitability and efficiency of existing businesses that create stable cash flows. A MITSUBISHI HC CAPITAL



# New Transactions Volume by Segment

(Billion Yen)		2Q FYE3/2022	2Q FYE3/2023	YoY Change	YoY Change (%)
1	Customer Solutions	431.2	434.5	+3.3	+0.8%
2	Global Business	528.2	651.8	+123.6	+23.4%
3	Environment, Energy & Infrastructure	20.2	25.8	+5.5	+27.3%
4	Aviation	68.5	83.0	+14.4	+21.1%
5	Logistics	36.7	35.5	-1.2	-3.3%
6	Real Estate	46.5	33.8	-12.6	-27.2%
7	Mobility	15.5	13.6	-1.9	-12.2%
8	Total New Transactions Volume	1,147.2	1,278.4	+131.1	+11.4%

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# Credit Costs by Segment

(Billion Yen)		2Q FYE3/2022	2Q FYE3/2023	YoY Change	
1	Customer Solutions	0.7	-0.6	-1.4	
2	Global Business	7.0	2.1	-4.8	
3	Environment, Energy & Infrastructure	0.2	1.0	+0.8	
4	Aviation	5.8	1.4	-4.4	
5	Logistics	-0.1	0.0	+0.1	
6	Real Estate	0.0	2.3	+2.4	
7	Mobility	0.0	0.0	0.0	
8	Adjustments	0.0	0.0	0.0	
9	Total Credit Costs	13.6	6.4	-7.2	

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# Financial Performance: Profit & Loss Statement

(Million Yen)		2Q FYE3/2021*	2Q FYE3/2022	2Q FYE3/2023
1	Revenues	827,064	833,358	944,732
1	Revenues		+0.8%	+13.4%
2	6 - 15	682,508	672,183	766,790
2	Cost of Revenues	-	-1.5%	+14.1%
3	0 . 15 .	48,519	37,717	57,683
3	Cost of Funds		-22.3%	+52.9%
4	Gross Profit	144,556	161,175	177,941
4	GIOSS PIOIIL		+11.5%	+10.4%
	SCRA Function	97,764	103,024	103,802
5	SG&A Expenses	-	+5.4%	+0.8%
	Danis and Francis	45,515	47,914	54,176
6	Personnel Expenses		+5.3%	+13.1%
7	N	40,389	40,655	41,390
-	Non-personnel Expenses	*	+0.7%	+1.8%
	Allowance	11,859	14,453	8,235
8	Allowance		+21.9%	-43.0%
9	Onesetina Income	46,791	58,151	74,139
9	Operating Income	•	+24.3%	+27.5%
10	Recurring Income	50,386	59,089	75,771
10	Recurring income	*	+17.3%	+28.2%
11	Eutraardinani laasma	5,590	27,274	9,060
11	Extraordinary Income		+387.9%	-66.8%
12	Eutroordinany Loss	7	229	370
12	Extraordinary Loss	•	+2,989.7%	+61.4%
13	Net Income Attributable to	36,905	60,482	63,176
13	Owners of the Parent	-	+63.9%	+4.5%

\* Figures for 2Q FYE3/2021 are the sum of consolidated results of MUL and those of HC (IFRS basis)

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# Financial Performance: Balance Sheet, etc.

(Mill	ion Yen)	FYE3/2021* <sup>1</sup> (end-Mar. 2021)	FYE3/2022 (end-Mar. 2022)	2Q FYE3/2023 (end-Sep. 2022)
	Cook and Cook Fordinglants	603,321	540,942	678,455
1	Cash and Cash Equivalents		-10.3%	+25.4%
2	Total Facility	1,250,216	1,333,467	1,558,866
	Total Equity	-	+6.7%	+16.9%
3	Total Assets	9,730,027	10,328,872	11,154,540
	Total Assets	-	+6.2%	+8.0%
4	Segment Assets	8,604,876	9,345,376	9,910,251
4	Segment Assets	-	+8.6%	+6.0%
5	Operating Assets	8,259,624	9,058,273	9,584,950
3	Operating Assets	-	+9.7%	+5.8%
6	Envite Mathed Investments	140,291	142,469	159,750
О	Equity-Method Investments	-	+1.6%	+12.1%
7	Goodwill, Investment	204,960	144,633	165,550
1	Securities, etc.	-	-29.4%	+14.5%
_		95,543	108,188	120,220
8	Impaired Assets		+13.2%	+11.1%
9	Allowance	58,066	76,791	83,468
9	Allowance	-	+32.2%	+8.7%
10	Not Dolones of Immediated Access	37,476	31,397	36,752
10	Net Balance of Impaired Assets		-16.2%	+17.1%
11	Faulty Datie	12.5%	12.7%	13.8%
"	Equity Ratio	-	+0.2pt	+1.1pt
12	ROE*2		8.0%	8.9% <sup>*3</sup>
12	RUE *			+0.9pt
12	ROA*2	-	1.0%	1.2%*3
13	KUA -			+0.2pt
Fig cor Ba	Percentage figures (%) in the lower column are vs. ures for FYE3/2021 are the sum of consolidated re verted into J-GAAP basis in a simplified manner, a sed on net income ualized net income by doubling the net income for	sults of MUL and those of HC (IFRS basis) and are presented as reference values	A MITSI	UBISHI HC CAPI

### Financial Performance: Balance Sheet, etc. (Cont'd) FYE3/2022 (end-Mar. 2022) FYE3/2021\*1 (end-Mar. 2021) 8,066,082 7 633 836 8,691,400 Total Funding 4,193,928 15 Indirect Funding +7.7% 3,550,978 +11.4% 3,661,882 3,439,908 16 Direct Funding +3.2% +3.1% 643,812 17 +6.0% +2.3% 584,565 18 Securitization +3.4% +2.1% 2,346,474 2,211,530 Corporate Bonds 19 +2.4% +3.6% 45.1% 44.0% 42.1% Direct Funding Ratio -1.1pt 65.6% -1.9pt 63.2% 66.8% Long-Term Funding Ratio 43.1% 22 Foreign Currency Funding Ratio +6.3pt (Note) Percentage figures (%) in the lower column are vs. end of the previous facalyear 1. Figures for FYE3/2021 are the sum of consolidated results of MUL and those of HC (FRS basis) converted into J-GAAP basis in a simplified manner, and are presented as reference values Exchange Rate Applied to Financial Results of Major Overseas Subsidiaries \*2\* Major Overseas Subsidiaries with FY Ending in December Major Overseas Subsidiaries with FY Ending in March Overseas Subsidiaries with FY Ending in March Overseas Subsidiaries with FY Ending in March 23 Exchange Rate Applied to PL \$1=JPY107.69 \$1=JPY122.89 £1=JPY152.50 \$1=JPY109.80 £1=JPY162.89 \$1=JPY133.97 Major overseas subsidiaries with Average exchange rates during Jan. through Jun. applied to PL FY ending in December FYE3/2022 BS: exchange rate as of fend-Dec. 2021 is applied to PL FY ending in Major overseas subsidiaries with Average exchange rates as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rates as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rates as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2022 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rates as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rates as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rates as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rates as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rates as of end-Jun. 2022 is applied to PL FYE3/2023 BS: exchange rates as of end-Jun. 2022 is applied 160.89 \$1=JPY122.39 £1=JPY161.72 \$1=JPY144.81 \*3 Exchange Rate Applied to BS is that for FYE3/2022 BS 24 Exchange Rate Applied to BS £1=JPY160.89 MITSUBISHI HC CAPITAL

### Major Companies (1) Mitsubishi HC Capital/ Domestic Business Branches Mitsubishi HC Capital America Consolidated Leasing and financial business Mitsubishi HC Capital (U.S.A.) Consolidated Leasing, etc. ENG\$ Commercial Finance<sup>13</sup><ENG\$> Consolidated Sales finance, etc. DRS Consolidated Rental and leasing, etc. Consolidated Leasing and financial business Sekisui Leasing Consolidated Leasing, etc. Mitsubishi HC Capital Leasing (Beijing) Consolidated Leasing, etc. Customer Solutions Mitsubishi HC Capital Property Consolidated Real estate leasing Mitsubishi HC Capital (Shanghai) Consolidated Leasing, etc. Mitsubishi HC Capital Community Consolidated Mitsubishi HC Capital (Hong Kong) Consolidated Leasing, etc. Mitsubishi HC Capital Asia Pacific Consolidated Leasing, etc. Healthcare Management Partners Consolidated Mitsubishi HC Capital (Singapore) Leasing, etc. Consolidated U-MACHINE Consolidated Purchase and sale of used goods MHC Reuse Services Mitsubishi HC Capital and Finance Indonesia Consolidated Purchase and sale of used goods Consolidated Leasing, etc. Mitsubishi HC Capital UK Arthaasia Finance Consolidated Leasing and financial business Consolidated Leasing and financial business MHC Mobility [Germany] " Auto leasing and rental Consolidated Bangkok Mitsubishi HC Capital Consolidated Leasing, etc. Global Business MHC Mobility [Netherlands] 11 Consolidated Auto leasing Mitsubishi HC Capital (Thailand) Consolidated Leasing, etc. MHC Mobility [Poland] " Auto leasing Mitsubishi HC Capital Malaysia Consolidated Leasing, etc. (Note) Company names are as of November 10, 2022 and words inside of "<" denote abbreviations of companies "1 Office location "2 Abbreviation of "Mobility as a Service" (Making mobility more user friendly for people, by using IT to seamlessly combine enable movement by various means of transport) "3 Operating company of ENGS Holdings Inc. MITSUBISHI HC CAPITAL

# Major Companies (2)

Segment	Major Companies	Consolidated/ Equity-method	Main Business	Segment	Major Companies	Consolidated/ Equity-method	Main Business
	Mitsubishi HC Capital/ Environment & Energy Business Department		Investment in environment and energy-related companies		Mitsubishi HC Capital/ Real Estate Business Department	-	Real estate securitization finance
	Mitsubishi HC Capital/ Environment & Energy Sales Department	-	Environment-related and renewable energy business		Mitsubishi HC Capital Realty	Consolidated	Real estate revitalization investment
nvironment.	Mitsubishi HC Capital/ Infrastructure Business Department	-	Renewable energy and infrastructure business		Mitsubishi HC Capital Realty Advisors	Consolidated	Asset management services
Energy & nfrastructure	Mitsubishi HC Capital Energy	Consolidated	Operation and asset management of renewable energy business	Real Estate	Diamond Asset Finance	Consolidated	Real estate rental and other rea estate finance
	HSE	Consolidated	Wind power generation business	Nous Estate	Miyuki Building	Consolidated	Real estate rental
	HGE	Consolidated	Solar power generation business		Mitsubishi HC Capital Realty (U. S.A.)	Consolidated	Overseas (North America) securitization finance
	Japan Infrastructure Initiative <jii></jii>	Consolidated	Infrastructure investment and loan		Center Point Development <cpd></cpd>	Equity-method	Asset management services fo
	Mitsubishi HC Capital/ Aviation Business Department		Japanese Operating Lease with call option, etc.				Asset management services fo
Aviation	Jackson Square Aviation <jsa></jsa>	Consolidated	Aircraft leasing		Logi Flag Development	Equity-method	logistics real estate
	Engine Lease Finance <elf></elf>	Consolidated	Aircraft engine leasing, part-out		Mitsubishi HC Capital/ Mobility Business Department	-	Investment in mobility-related companies
	Mitsubishi HC Capital/ Logistics Business Department	-	Ship finance		Mitsubishi HC Capital Auto Lease	Consolidated	Auto leasing
	CAI International <cai></cai>	Consolidated	Marine container leasing	Mobility			
Logistics	Beacon Intermodal Leasing <bil></bil>	Consolidated	Marine container leasing		Takari Kokoh Sejahtera	Consolidated	Auto leasing
	PNW Railcars	Consolidated	Railway Freight car leasing		Mitsubishi Auto Leasing	Equity-method	Auto leasing

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Inquiri	es	
	Inquiries	Corporate Communications Department TEL: +81 3-6865-3002
п	Website	https://www.mitsubishi-hc-capital.com/english/
		🙏 MITSUBISHI HC CAPITAL