

Consolidated Financial Highlights for the First Quarter of the Fiscal Year Ending March 31, 2026 [Based on J-GAAP]

August 8, 2025

Company Name: **Mitsubishi HC Capital Inc.**
 Stock Exchange Listed on: Tokyo (Prime Market)
 Company Code: 8593 URL: <https://www.mitsubishi-hc-capital.com/english/>
 Representative: Taiju Hisai, Representative Director, President & CEO
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 Scheduled Commencement of Dividend Payment: —
 Supplemental Material for Financial Results: Available
 Holding of Financial Results Meeting: Scheduled (for Institutional Investors and Analysts)

(Amounts of less than one million yen are rounded down)

1. Consolidated Results for the First Quarter of the Fiscal Year Ending March 31, 2026 (April 1, 2025 – June 30, 2025)

(1) Consolidated Operating Results (Cumulative) (% represents the change from the same period in the previous fiscal year)

| | Revenues | | Operating income | | Recurring income | | Net income attributable to owners of the parent | |
|----------------------------|-------------------|------|-------------------|------|-------------------|------|---|------|
| For the three months ended | (Millions of yen) | % | (Millions of yen) | % | (Millions of yen) | % | (Millions of yen) | % |
| June 30, 2025 | 584,500 | 10.3 | 82,487 | 68.5 | 79,694 | 61.9 | 57,271 | 46.2 |
| June 30, 2024 | 529,891 | 11.1 | 48,953 | 34.9 | 49,239 | 30.4 | 39,184 | 11.6 |

(Note) Comprehensive income: For the three months ended June 30, 2025: ¥5,140 million (96.5)%
 For the three months ended June 30, 2024: ¥146,106 million 51.9%

| | Earnings per share | Diluted earnings per share |
|----------------------------|--------------------|----------------------------|
| For the three months ended | (Yen) | (Yen) |
| June 30, 2025 | 39.89 | 39.82 |
| June 30, 2024 | 27.32 | 27.25 |

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------|-------------------|-------------------|--------------|----------------------|
| As of | (Millions of yen) | (Millions of yen) | % | (Yen) |
| June 30, 2025 | 11,560,761 | 1,780,828 | 15.3 | 1,230.11 |
| March 31, 2025 | 11,762,332 | 1,804,523 | 15.2 | 1,246.64 |

(Reference) Equity capital: As of June 30, 2025: ¥1,766,047 million
 As of March 31, 2025: ¥1,789,625 million

2. Dividends

| | Dividends per share | | | | |
|----------------------------------|---------------------|-------------------|-------------------|-------------------|--------|
| | 1st Quarter - end | 2nd Quarter - end | 3rd Quarter - end | Fiscal year - end | Annual |
| For the fiscal year | (Yen) | (Yen) | (Yen) | (Yen) | (Yen) |
| ended March 31, 2025 | — | 20.00 | — | 20.00 | 40.00 |
| ending March 31, 2026 | — | | | | |
| ending March 31, 2026 (Forecast) | | 22.00 | — | 23.00 | 45.00 |

(Note) Changes from the latest released dividend forecasts: No

3. Consolidated Financial Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 – March 31, 2026)

(Year-on-year change %)

| | Net income attributable to owners of the parent | | Earnings per share |
|-----------|---|------|--------------------|
| | (Millions of yen) | % | (Yen) |
| Full year | 160,000 | 18.4 | 111.45 |

(Note) Changes from the latest released financial forecasts: No

* Notes

(1) Significant changes in the scope of consolidation during the period : No

(2) Application of accounting treatments specific to the preparation of the quarterly consolidated financial statements : Yes

(Note) Please refer to “2. Quarterly Consolidated Financial Statements and Major Notes, (3) Notes to the Quarterly Consolidated Financial Statements (Notes concerning accounting treatments specific to the preparation of the quarterly consolidated financial statements)” on page 10 for detail.

(3) Changes in accounting policies, changes in accounting estimates, and restatement of revisions

(i) Changes in accounting policies with revision of accounting standards, etc. : No

(ii) Changes in accounting policies other than (i) above : No

(iii) Changes in accounting estimates : No

(iv) Restatement of revisions : No

(4) Number of outstanding shares (common shares)

| | | | | |
|--|--|----------------------|--|----------------------|
| (i) Number of outstanding shares (including treasury shares) | As of June 30, 2025 | 1,466,912,244 shares | As of March 31, 2025 | 1,466,912,244 shares |
| (ii) Number of treasury shares | As of June 30, 2025 | 31,232,004 shares | As of March 31, 2025 | 31,351,197 shares |
| (iii) Average number of shares outstanding during the period | For the three months ended June 30, 2025 | 1,435,601,231 shares | For the three months ended June 30, 2024 | 1,434,527,748 shares |

(Note) The number of treasury shares as of June 30, 2025 includes the Company's shares held by a trust under the performance-based stock compensation plan (2,461,264 shares as of June 30, 2025, 2,527,676 shares as of March 31, 2025).

Also, the number of treasury shares excluded in calculating the average number of shares outstanding during the period includes the Company's shares held by a trust under the performance-based stock compensation plan (2,511,073 shares for the three months ended June 30, 2025, 2,668,901 shares for the three months ended June 30, 2024).

* Review of the accompanying quarterly consolidated financial statements by certified public accountants or an audit firm : Yes (voluntary)

* Explanation regarding the appropriate use of the forecasts, etc.

(Remarks on forward-looking statements)

The forward-looking statements in this report, including financial forecast, have been prepared by using information available to Mitsubishi HC Capital Inc. (“Company” or “we”) on the date of release and the certain assumptions deemed reasonable by the Company, and are not intended to assure that the Company will achieve such results. Actual earnings may differ significantly from the forecasts for various reasons.

* This document is written in Japanese and translated into English. The Japanese text is the original and the English text is for reference purposes. If there is any conflict or inconsistency between these two texts, the Japanese text shall prevail.

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1. Summary of Operating Results, etc.

(1) Consolidated Operating Results

For the three months ended June 30, 2025, net income attributable to owners of the parent increased by ¥18.0 billion, or 46.2% year on year, to ¥57.2 billion thanks mainly to an increase in gains on sale of assets in the Real Estate segment and the strong performance by the Logistics segment and the Aviation segment, as well as the positive effects of fiscal period adjustment* associated with the change of fiscal year-end of our consolidated subsidiaries, Engine Lease Finance Corporation and its subsidiaries, CAI International, Inc. and its subsidiaries, and PNW Railcars, Inc. and its subsidiaries.

* Please refer to "2. Quarterly Consolidated Financial Statements and Major Notes, (3) Notes to the Quarterly Consolidated Financial Statements (Additional information) (Change of fiscal year-end of consolidated subsidiaries)" on page 10 for details of the "positive effects of fiscal period adjustment."

| | (Billions of yen) | | |
|---|--|--|------------|
| | For the three months ended June 30, 2024 | For the three months ended June 30, 2025 | Change (%) |
| Revenues | 529.8 | 584.5 | 10.3 |
| Gross profit | 113.6 | 151.5 | 33.4 |
| Operating income | 48.9 | 82.4 | 68.5 |
| Recurring income | 49.2 | 79.6 | 61.9 |
| Net income attributable to owners of the parent | 39.1 | 57.2 | 46.2 |

(Major topics)

- April 2025

 - Announced the launch of a J-Credit* generation business based on the CO₂ reduction project introducing solar power generation equipment which is jointly managed and operated with SANEI Co., Ltd.
 - * Under the J-Credit Scheme, the Japanese government certifies the amount of CO₂ emissions, etc. reduced through introducing energy-saving facilities and using renewable energy and the amount of CO₂, etc. absorbed through proper management of forests as "credit."
 - Started to provide the "Energy-saving IoT package" with Internet Initiative Japan Inc., a one-stop solution that provides the IoT sensors, networks, and visualization platforms necessary for the manufacturing industry's efforts to realize carbon neutrality.
 - Established "MHC Incubation Center Inc." to promote new business development.
- May 2025

 - European Energy A/S, our equity-method affiliate, started to supply methanol that is produced by combining green hydrogen produced using renewable energy and biogenic CO₂ (e-methanol) in Denmark.
 - Announced "Progress of the Medium-term Management Plan (2025 MTMP)" at the date of disclosure of the financial results for the fiscal year ended March 31, 2025.
("Medium-term Management Plan" page of the website)
URL <https://www.mitsubishi-hc-capital.com/english/investors/managementplan/index.html>
- June 2025

 - Announced that Kamiosatsu Hikari Chikuden Godo Kaisha, which was established through investment by Mitsubishi HC Capital Energy Inc., our consolidated subsidiary, Mitsubishi Estate Co., Ltd., Samsung C&T Corporation, and Osaka Gas Co., Ltd., began construction of grid-scale battery storage facilities in Chitose, Hokkaido.
 - Concluded a business alliance agreement with Industry One, Inc. (current name: MCD3 Inc.) to strengthen functions to support customers' DX and new business development.

(Investments made by the Innovation Investment Fund* during the fiscal year ending March 31, 2026)

| Name of investee | Business description |
|------------------|--|
| Prediction Inc. | Sale of multifunction printers with digital signage and workplace digital signage advertising business |

* A total of ¥10 billion of funds launched in April 2023 for investment in startups with an aim to promote creation of new services and development of new businesses.

(2) Operating Results by Reportable Segments

Operating results by reportable segments* and major factors of changes are as follows. Effective April 1, 2025, the segment name of “Global Business” was changed to “Global Customer Business.”

* For overview of reportable segments, please refer to “2. Quarterly Consolidated Financial Statements and Major Notes, (3) Notes to the Quarterly Consolidated Financial Statements (Notes concerning segment information, etc.)” on page 10.

(Customer Solutions)

Segment profit decreased by ¥1.2 billion, or 12.6% year on year, to ¥9.0 billion mainly due to an absence of gain on sales of shares of subsidiaries and affiliates recorded in the previous fiscal year despite increases in leasing revenue and gain on sales of assets related to real estate leasing.

(Global Customer Business)

Segment profit decreased by ¥2.2 billion, or 68.3% year on year, to ¥1.0 billion mainly due to recording of large credit costs as business restructuring expenses in the ASEAN business despite the growth in the Europe business.

(Environment & Energy)

The segment recorded a segment loss of ¥1.0 billion, a decrease of ¥1.4 billion in profit compared to the three months ended June 30, 2024, mainly due to an absence of gain on sales of shares of subsidiaries and affiliates in relation to sale of interest in an overseas infrastructure project recorded in the previous fiscal year and a decrease in share of profit of entities accounted for using equity method.

(Aviation)

Segment profit increased by ¥3.0 billion, or 19.4% year on year, to ¥19.0 billion thanks mainly to an increase in leasing revenue and the positive effects of change of fiscal year-end of our subsidiaries despite an absence of gain on sale of investment securities related to sale of interest in aircraft leasing held by the Company recorded in the previous fiscal year.

(Logistics)

Segment profit increased by ¥7.9 billion, or 141.6% year on year, to ¥13.5 billion thanks mainly to increases in leasing revenue and gain on sales of assets as well as the positive effects of the change of fiscal year-end of our subsidiaries despite an absence of gain on sales of vessel recorded in the previous fiscal year.

(Real Estate)

Segment profit increased by ¥7.1 billion compared to the three months ended June 30, 2024 to ¥7.3 billion thanks mainly to an increase in gain on sales of assets and a decrease in loss on valuation of US projects despite the negative effect of deconsolidation of Miyuki Building Co., Ltd.

(Mobility)

Segment profit increased by ¥0.1 billion, or 13.4% year on year, to ¥1.2 billion thanks mainly to an increase in gain on sales of vehicles whose lease terms ended in the auto leasing business in the ASEAN region.

Segment profit or loss

(Billions of yen)

| | | For the three months Ended June 30, 2024 | For the three months Ended June 30, 2025 | Change (%) |
|---------------------|--------------------------|---|---|------------|
| Reportable segments | Customer Solutions | 10.3 | 9.0 | (12.6) |
| | Global Customer Business | 3.2 | 1.0 | (68.3) |
| | Environment & Energy | 0.3 | (1.0) | — |
| | Aviation | 15.9 | 19.0 | 19.4 |
| | Logistics | 5.6 | 13.5 | 141.6 |
| | Real Estate | 0.1 | 7.3 | — |
| | Mobility | 1.1 | 1.2 | 13.4 |
| Adjustments | | 2.3 | 7.0 | 195.8 |
| Total | | 39.1 | 57.2 | 46.2 |

(Note) 1. Adjustments of segment profit (loss) consist of company-wide expenses and income not allocated to any reportable segments.

2. Total of segment profit (loss) is consistent with net income attributable to owners of the parent on the quarterly consolidated statements of income.

Segment assets

(Billions of yen)

| | | As of March 31, 2025 | As of June 30, 2025 | Change (%) |
|---------------------|--------------------------|----------------------|---------------------|------------|
| Reportable segments | Customer Solutions | 3,004.5 | 2,969.6 | (1.2) |
| | Global Customer Business | 3,074.9 | 3,083.6 | 0.3 |
| | Environment & Energy | 486.3 | 485.3 | (0.2) |
| | Aviation | 2,448.1 | 2,349.3 | (4.0) |
| | Logistics | 1,289.3 | 1,185.1 | (8.1) |
| | Real Estate | 570.5 | 582.3 | 2.1 |
| | Mobility | 58.8 | 57.6 | (2.1) |
| Adjustments | | 2.8 | 16.4 | 479.9 |
| Total | | 10,935.6 | 10,729.5 | (1.9) |

(Note) 1. Segment assets include operating assets, equity-method investments, goodwill and investment securities.

2. Adjustments of segment assets consist mostly of goodwill recognized when Diamond Lease Company Limited and UFJ Central Leasing Co., Ltd. merged and became Mitsubishi UFJ Lease & Finance Company Limited in 2007 and other segment assets such as company-wide investment securities, which are not attributable to any reportable segments, and offsets of transactions between segments.

(3) Consolidated Financial Position

Compared to the figures as of March 31, 2025, total assets as of June 30, 2025 decreased by ¥201.5 billion to ¥11,560.7 billion, net assets decreased by ¥23.6 billion to ¥1,780.8 billion, and interest-bearing debt (excluding lease obligations) decreased by ¥62.0 billion to ¥8,778.7 billion.

(4) Future Outlook

The progress made toward the consolidated financial forecasts for the fiscal year ending March 31, 2026 announced on May 15, 2025 (net income attributable to owners of the parent of ¥160.0 billion) during the three months ended June 30, 2025 was at 35.8% thanks mainly to the positive effects of the change of fiscal year-end of our consolidated subsidiaries, which had already been factored in. However, the consolidated financial forecast for the fiscal year ending March 31, 2026 remains unchanged because this is generally in line with the plan.

The financial forecast above has not reflected the impact of the tariff measures imposed by the United States, on the Group's results as it remains difficult to reasonably estimate it at this point.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheets

| | (Millions of yen) | |
|---|---|--|
| | For the fiscal year ended March 31, 2025 (As of March 31, 2025) | For the three months ended June 30, 2025 (As of June 30, 2025) |
| Assets | | |
| Current assets | | |
| Cash and deposits | 313,399 | 303,917 |
| Installment receivables | 165,261 | 170,944 |
| Lease receivables and investments in leases | 3,135,877 | 3,109,432 |
| Operating loans receivables | 1,922,390 | 1,931,397 |
| Other operating loans receivable | 226,144 | 201,622 |
| Lease and other receivables | 84,970 | 83,099 |
| Securities | 2,732 | 15,947 |
| Merchandise | 49,278 | 47,324 |
| Other current assets | 148,032 | 176,848 |
| Allowance for doubtful accounts | (29,435) | (30,940) |
| Total current assets | 6,018,651 | 6,009,593 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Leased assets | | |
| Leased assets | 4,425,602 | 4,274,953 |
| Advances on purchases of leased assets | 85,050 | 88,262 |
| Total leased assets | 4,510,652 | 4,363,215 |
| Other operating assets | 243,685 | 243,935 |
| Own-used assets | 17,190 | 16,536 |
| Total property, plant and equipment | 4,771,529 | 4,623,687 |
| Intangible assets | | |
| Leased assets | 6,194 | 5,090 |
| Other intangible assets | | |
| Goodwill | 98,706 | 91,541 |
| Other | 132,869 | 130,754 |
| Total other intangible assets | 231,575 | 222,296 |
| Total intangible assets | 237,770 | 227,386 |
| Investments and other assets | | |
| Investment securities | 550,198 | 531,939 |
| Distressed receivables | 87,005 | 79,683 |
| Other | 134,243 | 124,320 |
| Allowance for doubtful accounts | (40,711) | (39,199) |
| Total investments and other assets | 730,734 | 696,744 |
| Total non-current assets | 5,740,034 | 5,547,818 |
| Deferred assets | | |
| Bond issuance costs | 3,646 | 3,349 |
| Total deferred assets | 3,646 | 3,349 |
| Total assets | 11,762,332 | 11,560,761 |

(Millions of yen)

| | For the fiscal year ended March 31, 2025 (As of March 31, 2025) | For the three months ended June 30, 2025 (As of June 30, 2025) |
|--|---|--|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 175,455 | 135,810 |
| Short-term borrowings | 475,421 | 519,084 |
| Current portion of bonds payable | 469,064 | 421,524 |
| Current portion of long-term borrowings | 848,594 | 905,499 |
| Commercial papers | 965,408 | 1,013,018 |
| Current maturities of loans from the securitizations of the minimum future rentals on lease contracts | 225,686 | 230,337 |
| Income taxes payable | 7,155 | 8,819 |
| Deferred profit on installment sales | 7,018 | 7,445 |
| Provision for bonuses | 18,327 | 7,847 |
| Provision for bonuses for directors (and other officers) | 1,992 | 970 |
| Other current liabilities | 364,846 | 293,735 |
| Total current liabilities | 3,558,970 | 3,544,093 |
| Non-current liabilities | | |
| Bonds payable | 1,909,083 | 1,782,681 |
| Long-term borrowings | 3,592,429 | 3,556,209 |
| Loans from the securitizations of the minimum future rentals on lease contracts, less current maturities | 355,109 | 350,405 |
| Provision for retirement benefits for directors (and other officers) | 42 | 43 |
| Provision for share awards for directors (and other officers) | 785 | 892 |
| Retirement benefit liability | 2,754 | 3,000 |
| Reserve for contract of insurance | 12,691 | 12,702 |
| Other non-current liabilities | 525,941 | 529,903 |
| Total non-current liabilities | 6,398,838 | 6,235,839 |
| Total liabilities | 9,957,809 | 9,779,932 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 33,196 | 33,196 |
| Capital surplus | 545,973 | 545,979 |
| Retained earnings | 854,270 | 882,780 |
| Treasury shares | (20,128) | (20,029) |
| Total shareholders' equity | 1,413,312 | 1,441,925 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 7,536 | 8,103 |
| Deferred gains or losses on hedges | 25,741 | 12,449 |
| Foreign currency translation adjustment | 331,228 | 292,078 |
| Remeasurements of defined benefit plans | 11,806 | 11,489 |
| Total accumulated other comprehensive income | 376,313 | 324,121 |
| Share acquisition rights | 1,368 | 1,340 |
| Non-controlling interests | 13,528 | 13,440 |
| Total net assets | 1,804,523 | 1,780,828 |
| Total liabilities and net assets | 11,762,332 | 11,560,761 |

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income
(Quarterly Consolidated Statements of Income)

(Millions of yen)

| | For the three months ended June 30, 2024 (April 1, 2024 to June 30, 2024) | For the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025) |
|---|---|---|
| Revenues | 529,891 | 584,500 |
| Cost of revenues | 416,283 | 432,925 |
| Gross profit | 113,608 | 151,575 |
| Selling, general and administrative expenses | 64,655 | 69,088 |
| Operating income | 48,953 | 82,487 |
| Non-operating income | | |
| Interest income | 116 | 121 |
| Dividend income | 379 | 259 |
| Share of profit of entities accounted for using equity method | 2,407 | 2,670 |
| Other | 1,396 | 2,267 |
| Total non-operating income | 4,299 | 5,318 |
| Non-operating expenses | | |
| Interest expenses | 2,032 | 2,168 |
| Foreign exchange losses | 1,211 | — |
| TK profit (loss) distributions | 84 | 5,530 |
| Other | 684 | 411 |
| Total non-operating expenses | 4,013 | 8,111 |
| Recurring income | 49,239 | 79,694 |
| Extraordinary income | | |
| Gain on sale of investment securities | 2,512 | 104 |
| Gain on sale of shares of subsidiaries and affiliates | 4,297 | — |
| Total extraordinary income | 6,810 | 104 |
| Extraordinary losses | | |
| Loss on valuation of investment securities | 387 | — |
| Total extraordinary losses | 387 | — |
| Income before income taxes | 55,662 | 79,799 |
| Income taxes | 16,520 | 22,272 |
| Net income | 39,141 | 57,527 |
| Net income (loss) attributable to non-controlling interests | (43) | 255 |
| Net income attributable to owners of the parent | 39,184 | 57,271 |

(Quarterly Consolidated Statements of Comprehensive Income)

(Millions of yen)

| | For the three months ended June 30, 2024 (April 1, 2024 to June 30, 2024) | For the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025) |
|---|---|---|
| Net income | 39,141 | 57,527 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 688 | 532 |
| Deferred gains or losses on hedges | 8,601 | (12,920) |
| Foreign currency translation adjustment | 96,700 | (39,403) |
| Remeasurements of defined benefit plans, net of tax | 3,089 | (306) |
| Share of other comprehensive income of entities accounted for using equity method | (2,115) | (288) |
| Total other comprehensive income | 106,964 | (52,386) |
| Comprehensive income | 146,106 | 5,140 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of the parent | 146,066 | 5,079 |
| Comprehensive income attributable to non-controlling interests | 40 | 60 |

(3) Notes to the Quarterly Consolidated Financial Statements

The quarterly consolidated financial statements are prepared in accordance with Article 4, Paragraph 1 of Standard for the Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting standards for quarterly financial statements generally accepted in Japan (applying the omissions prescribed in Article 4, Paragraph 2 of Standard for the Preparation of Quarterly Financial Statements).

(Notes concerning accounting treatments specific to the preparation of the quarterly consolidated financial statements)

Tax expenses of the Company and its certain consolidated subsidiaries were calculated through multiplying income before income taxes for the three months ended June 30, 2025 by the reasonably estimated effective tax rate (after tax effect accounting) applicable to income before income taxes for the fiscal year ending March 31, 2026.

(Additional information)

(Change of fiscal year-end of consolidated subsidiaries)

With respect to our consolidated subsidiaries, Engine Lease Finance Corporation and its eight subsidiaries, CAI International, Inc. and its 15 subsidiaries, and PNW Railcars, Inc. and its two subsidiaries, having a fiscal year-end of December 31, we previously used their financial statements as of December 31 to prepare the consolidated financial statements and made necessary consolidation adjustments for significant transactions among consolidated companies that occurred between December 31 and the consolidated fiscal year-end. Effective April 1, 2025, the fiscal year-end of these consolidated subsidiaries was changed to March 31 to align with the consolidated fiscal year-end, and we have adopted the method to adjust earnings for the period between January 1, 2025 to March 31, 2025 through the consolidated statements of income, and accordingly the period subject to consolidation for the fiscal year ending March 31, 2026 is 15 months from January 1, 2025 to March 31, 2026.

Revenues of these consolidated subsidiaries from January 1, 2025 to March 31, 2025 amounted to ¥67,204 million, operating income amounted to ¥19,316 million, recurring income amounted to ¥19,629 million, income before income taxes amounted to ¥19,629 million, and net income amounted to ¥15,242 million. Deferred gains or losses on hedges and foreign currency translation adjustment for the same period decreased by ¥3,004 million and ¥20,559 million, respectively.

As a result of this change, net income attributable to owners of the parent in the quarterly consolidated statements of income for the three months ended June 30, 2025 increased by ¥22,820 million.

(Notes concerning segment information, etc.)

1. Overview of reportable segments

Main business description of each reportable segment is as follows. Effective April 1, 2025, the segment name of “Global Business” was changed to “Global Customer Business.” This change was merely a name change, and there are no impacts on segmentation or figures of segment information, etc. The segment information for the three months ended June 30, 2024 is presented under the new segmentation.

| Reportable segments | Main business description |
|--------------------------|--|
| Customer Solutions | Finance solution business for companies and government agencies, energy-saving solution business, sales finance business provided through collaboration with vendors, real estate leasing business, and financial service business |
| Global Customer Business | Finance solution business, and sales finance business provided through collaboration with vendors in Europe, the Americas, China, and ASEAN region |
| Environment & Energy | Renewable energy business and environment related finance solution business |
| Aviation | Aircraft leasing business and aircraft engine leasing business |
| Logistics | Marine container leasing business and railcar leasing business |
| Real Estate | Real estate finance business, real estate investment business, and real estate asset management business |
| Mobility | Auto leasing business and supplementary services |

2. Information on revenues and profit or loss by reportable segment

For the three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)

(Millions of yen)

| | Reportable segments | | | | | | | Adjustments (Note) 1,2,4 | Amount recorded in quarterly consolidated statements of income (Note) 3 |
|-------------------------------------|-----------------------|--------------------------------|-------------------------|----------------------|-----------|-------------|----------|-----------------------------|---|
| | Customer Solutions | Global Customer Business | Environment & Energy | Aviation (Note) 4 | Logistics | Real Estate | Mobility | | |
| Revenues | | | | | | | | | |
| Revenues from external customers | 245,276 | 121,676 | 9,102 | 105,450 | 32,728 | 14,063 | 1,330 | 264 | 529,891 |
| Inter-segment sales or transfers | 271 | 16 | 1 | — | — | 6 | — | (295) | — |
| Total | 245,547 | 121,692 | 9,103 | 105,450 | 32,728 | 14,069 | 1,330 | (31) | 529,891 |
| Segment profit | 10,342 | 3,245 | 354 | 15,926 | 5,610 | 187 | 1,137 | 2,380 | 39,184 |

(Note)1. Adjustments of revenues include revenue adjustment of ¥(230) million related to the merger with Hitachi Capital Corporation under the purchase method.

2. Adjustments of segment profit consist mostly of adjustments of company-wide expenses and income not allocated to any reportable segments. It also includes profit adjustment of ¥84 million related to the merger with Hitachi Capital Corporation under the purchase method.

3. Segment profit is consistent with net income attributable to owners of the parent on the quarterly consolidated statements of income.

4. Effective April 1, 2024, JSA International Holdings, L.P. and its 16 subsidiaries changed their fiscal year-end, and the resulting effect was adjusted through the consolidated statements of income. The effect of the fiscal period change on segment profit was ¥9,437 million, with ¥6,061 million recorded in the Aviation segment and ¥3,376 million in Adjustments. The adjustment relates to financing transactions between consolidated companies in different segments resulting from unifying the fiscal year-end.

For the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)

(Millions of yen)

| | Reportable segments | | | | | | | Adjustments (Note) 1,2,4 | Amount recorded in quarterly consolidated statements of income (Note) 3 |
|-------------------------------------|-----------------------|--------------------------------|-------------------------|----------------------|-----------------------|-------------|----------|-----------------------------|---|
| | Customer Solutions | Global Customer Business | Environment & Energy | Aviation (Note) 4 | Logistics (Note) 4 | Real Estate | Mobility | | |
| Revenues | | | | | | | | | |
| Revenues from external customers | 262,139 | 119,041 | 8,580 | 98,601 | 71,108 | 23,034 | 1,689 | 304 | 584,500 |
| Inter-segment sales or transfers | 261 | 12 | 1 | — | — | 6 | — | (283) | — |
| Total | 262,401 | 119,054 | 8,582 | 98,601 | 71,108 | 23,041 | 1,689 | 21 | 584,500 |
| Segment profit (loss) | 9,043 | 1,027 | (1,052) | 19,014 | 13,551 | 7,354 | 1,289 | 7,042 | 57,271 |

(Note)1. Adjustments of revenues consist mostly of company-wide revenues not allocated to any reportable segments and inter-segment elimination.

2. Adjustments of segment profit (loss) consist mostly of company-wide expenses and income not allocated to any reportable segments.

3. Segment (loss) is consistent with net income attributable to owners of the parent on the quarterly consolidated statements of income.

4. As described in Notes to the Quarterly Consolidated Financial Statements (Additional information) (Change of fiscal year-end of consolidated subsidiaries), effective April 1, 2025, Engine Lease Finance Corporation and its eight subsidiaries, CAI International, Inc. and its 15 subsidiaries, and PNW Railcars, Inc. and its two subsidiaries changed their fiscal year-end, and the resulting effect was adjusted through the consolidated statements of income. The effect of the fiscal period change on segment profit (loss) was ¥22,820 million, with ¥8,992 million recorded in the Aviation segment, ¥6,249 million in the Logistics segment and ¥7,578 million in Adjustments. The adjustment relates to financing transactions between consolidated companies in different segments resulting from unifying the fiscal year-end.

(Notes concerning significant changes in shareholders' equity)

Not applicable

(Notes concerning going concern assumption)

Not applicable

(Notes concerning quarterly consolidated statement of cash flows)

Quarterly consolidated statement of cash flows for the three months ended June 30, 2025 is not prepared. Depreciation (including amortization of intangible assets excluding goodwill) and amortization of goodwill for the three months ended June 30, 2025 are as follows.

| (Millions of yen) | | |
|--|---|---|
| | For the three months ended June 30, 2024 (April 1, 2024 to June 30, 2024) | For the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025) |
| Depreciation of leased assets | 100,732 | 100,222 |
| Depreciation of other operating assets | 3,067 | 3,420 |
| Depreciation of own-used assets | 2,569 | 2,546 |
| Other depreciation | 926 | 958 |
| Amortization of goodwill | 3,421 | 2,999 |

(Significant subsequent event)

Engine Lease Finance Corporation, our consolidated subsidiary, entered into an agreement with CFM International S.A. on July 25, 2025 to purchase 50 aircraft engines with the aim of expanding its portfolio of new engines. These engines are scheduled to be delivered from the fiscal year ending March 31, 2027 onward.

| Contracting company | Contract year | Counterparty | Expected timing of receipt | Description of the agreement |
|----------------------------------|-----------------------------------|------------------------|---|--|
| Engine Lease Finance Corporation | Fiscal year ending March 31, 2026 | CFM International S.A. | Starting from the fiscal year ending March 31, 2027 | Aircraft engine purchase agreement • Total of 50 LEAP-1A/1B engines |