Financial Results

for the 2nd Quarter of Fiscal Year Ending March 31, 2023

Mitsubishi HC Capital Inc. November 10, 2022



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Definitions of Terms and Figures Used in this Presentation

- MHC: Mitsubishi HC Capital
- MUL: Mitsubishi UFJ Lease & Finance
- HC: Hitachi Capital
- JSA: Jackson Square Aviation (Aircraft leasing company)
- ELF: Engine Lease Finance (Aircraft engine leasing company)
- CAI: CAI International (Marine container leasing company)
- BIL: Beacon Intermodal Leasing (Marine container leasing company)

- Net income: Net income attributable to owners of the parent
- Segment assets: "Operating assets" + "equity-method investments" + "goodwill" + "investment securities, etc."
 - * Segment assets for FYE3/2022: Converted into reportable segments after the organizational change conducted on April 1, 2022 in a simplified manner as reference values

- I. Highlights
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- III. Segment Updates
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I. Highlights



Net income increased by 4.5% YoY mainly thanks to the profit contribution from CAI, and the business growth of the subsidiaries in Europe and Americas.

- Gross profit for 2Q FYE3/2023 increased by 16.7 billion yen (10.4%) YoY to 177.9 billion yen thanks to the profit contribution from CAI, a marine container leasing company in the U.S. that became our whollyowned subsidiary in November 2021, the business growth of the subsidiaries mainly in Europe and Americas in the Global Business segment, and an increase in gains on sales related to real estate business.
- Net income for 2Q FYE3/2023 increased by 2.6 billion yen (4.5%) YoY to 63.1 billion yen thanks to a decrease in credit costs in addition to an increase in gross profit, despite the absence of large gains on sales of strategic shareholdings (pre-tax basis: 26.7 billion yen), which were recorded in 2Q FYE3/2022.

The progress of net income against the financial forecast was 57.4%. The forecast remains unchanged due to the uncertainties in the external environment.

- The progress against the financial forecast of 110.0 billion yen in net income was 57.4%.
- The financial forecast remains unchanged taking into account the growing uncertainties in the external environment, such as the risk of recession mainly in Europe and the U.S., in the second half of this fiscal year.

II. Financial Results for 2Q FYE3/2023



Financial Results for 2Q FYE3/2023

Gross profit for 2Q FYE3/2023 increased by 16.7 billion yen, or 10.4% YoY to 177.9 billion yen, thanks to the profit contribution from CAI, a marine container leasing company in the U.S., the business growth of the subsidiaries in Europe and Americas, and other factors. Net income increased by 2.6 billion yen, or 4.5% YoY to 63.1 billion yen, despite the absence of large gains on sales of strategic shareholdings (pre-tax basis: 26.7 billion yen), which were recorded in 2Q FYE3/2022.

The progress against the financial forecast for FYE3/2023 (net income: 110.0 billion yen) was 57.4%.

		(a)	(b)	(c)=(b)-(a)	(d)	(e)=(c)/(a)
(Bil	lion Yen)	2Q FYE3/2022	2Q FYE3/2023	YoY Change	Impact of Fluctuation in Exchange Rates Applied to P/L of Overseas Subsidiaries ⁻³	YoY Change (%)
1	Revenues	833.3	944.7	+111.3	+26.2	+13.4%
2	Gross Profit	161.1	177.9	+16.7	+9.4	+10.4%
3	Operating Income	58.1	74.1	+15.9	+3.7	+27.5%
4	Recurring Income	59.0	75.7	+16.6	+3.6	+28.2%
5	Net Income	60.4	63.1	+2.6	+3.0	+4.5%
6	New Transactions Volume	1,147.2	1,278.4	+131.1	+98.4	+11.4%
7	Segment Assets	9,345.3 ^{*5}	9,910.2	+564.8 ^{*6}	+644.1	+6.0%*6
8	Interim Dividend	¥13.00	¥15.00	+¥2.00		
9	ROA ^{*1}	1.3% ^{*7}	1.2% ^{*8}	-0.1pt	< <u><impact exchang<="" of="" the="" u=""> The impact of the exchange</impact></u>	e rates on net income \geq nge rates was \triangle approx.
10	ROE ^{*1}	10.1% ^{*7}	8.9% ^{*8}	-1.2pt	 0.1 billion yen including exchange revaluation losses related to Japanese Operating Lease with Call Optio (JOLCO)^{*4} (△ approx. 3.1 billion yen). 	
11	OHR ^{*2}	54.9%	53.8%	-1.1pt		

*1 Based on the net income

*2 SG&A expenses divided by (gross profit + non-operating income/expenses), but SG&A expenses and non-operating income/expenses do not include credit costs

*5 FYE3/2022

*6 Change vs. end of FYE3/2022

*7 Numerator: Annualized net income by doubling the semi-annual net income for 2Q FYE3/2022 Denominator: Average of 2Q FYE3/2022 equity or total assets and FYE3/2021 equity or total assets (calculated by adding IFRS-based figures of HC to those of MUL in a simplified manner under J-GAAP as reference figures, then making adjustments upon the integration)

*8 Numerator: Annualized net income by doubling the semi-annual net income for 2Q FYE3/2023 Denominator: Average of FYE3/2022 and 2Q FYE3/2023 equity or of FYE3/2022 and 2Q FYE3/2023 total assets

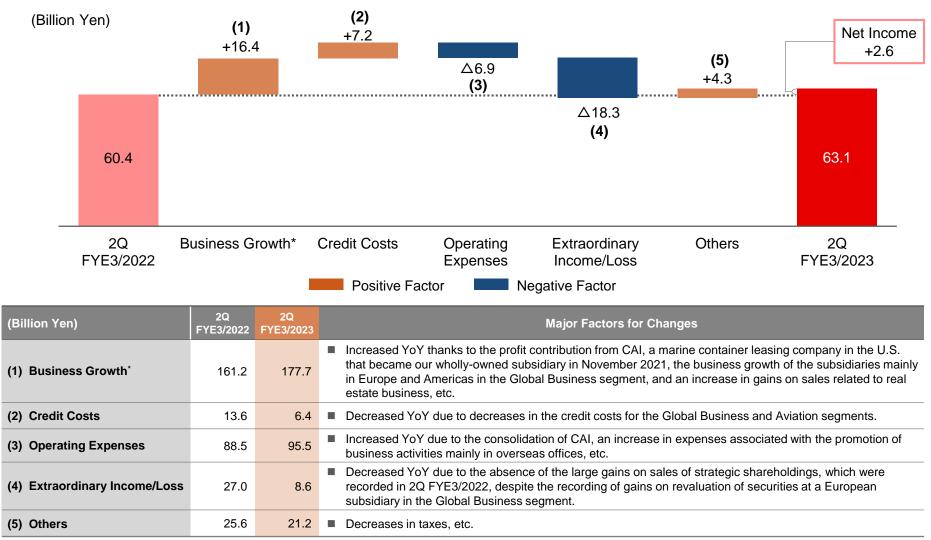


^{*3} Calculated by difference YoY in exchange rates applied to P/L (exchange rates applied to 2Q FYE3/2023 P/L minus exchange rates applied to 2Q FYE3/2022 P/L) when incorporating the financial statements in overseas subsidiaries (refer to page 35 for applied exchange rates)

^{*4} Exchange revaluation losses generated in the accounting process in relation to foreign currency-denominated borrowings for multiple deals booked at MHC under Japanese Operating Leases with Call Option (JOLCO) originated for domestic corporate investors

Note: As MHC denominates financial statements in JPY, foreign currency-dominated assets and liabilities for JOLCO are converted into JPY. However, for accounting purposes, while assets (aircraft) use the exchange rate as of the start of the lease date, the liabilities (borrowing) use the exchange rate as of the final day of the fiscal period. Therefore, exchange revaluation losses occur

Increase/Decrease Factors in Net Income Attributable to Owners of the Parent



(Note) (1) to (4) use a pre-tax basis. Taxes are included in (5)

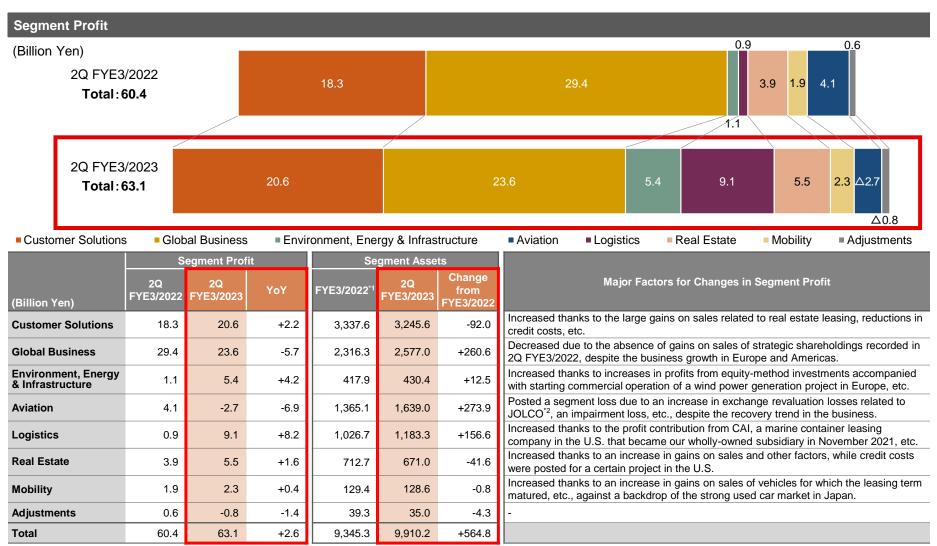
 Gross profit + Non-operating income/expenses (however, non-operating income/expenses do not include gains on bad debts recovered)



III. Segment Updates



Increase/Decrease in Segment Profit and Assets



*1 Converted into reportable segments after the organizational change conducted on April 1, 2022 in a simplified manner as reference values

*2 Exchange revaluation losses generated in the accounting process in relation to foreign currency-denominated borrowings for multiple deals booked at MHC under Japanese Operating Leases with Call Option (JOLCO) originated for domestic corporate investors (refer to the footnote 4 on page 6 for details)



Customer Solutions



Major Figures (Billion Yen)			
	2Q FYE3/2022 ^{*1}	2Q FYE3/2023	YoY*2
Gross Profit	58.4	59.3	+0.8
Segment Profit	18.3	20.6	+2.2
New Transactions Volume	431.2	434.5	+3.3
Customer Finance*3	347.6	353.1	+5.4
Vendor Solution	83.5	81.4	-2.1
Segment Assets	3,337.6	3,245.6	-92.0
Customer Finance*3	2,819.6	2,726.4	-93.1
Vendor Solution	518.0	519.1	+1.0

*1 Segment assets figure is for FYE3/2022 (reference value)

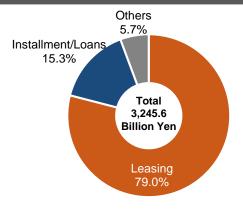
*2 Segment assets figure is vs. end of FYE3/2022

*3 Strategic shareholdings, purchasing and sale of used products, etc. are included

Comments

- Gross profit increased YoY thanks to the large gains on sales related to real estate leasing, etc.
- Segment profit increased YoY thanks to a decrease in credit costs, non-operating income (insurance claim income) posted for a certain deal, etc., in addition to an increase in gross profit.
- Segment assets decreased compared to the end of FYE3/2022 due to the impact of a decrease in new transactions volume that was closed in FYE3/2022, etc.

Segment Assets of Customer Solutions by Transaction Type (2Q FYE3/2023)



Global Business

	Focused			
Social Infrastructure & Life	Environment & Energy	Sales Finance	Mobility	Global Assets

Major Figures ^{∗1} (Billion Yen)				
	2Q FYE3/2022 ^{*2}	2Q FYE3/2023	YoY*3	
Gross Profit	52.8	61.4	+8.6	
Segment Profit	29.4	23.6	-5.7	
Europe	8.4	15.2	+6.8	
Americas	3.3	6.8	+3.4	
China	-1.4	0.5	+2.0	
ASEAN	1.0	1.2	+0.2	
Others	18.1	-0.2	-18.3	
New Transactions Volume	528.2	651.8	+123.6	
Europe	304.3	361.5	+57.1	
Americas	143.2	198.1	+54.8	
China	47.4	41.0	-6.4	
ASEAN	33.1	51.1	+18.0	
Others	-	-	-	
Segment Assets	2,316.3	2,577.0	+260.6	
Europe	1,157.2	1,217.0	+59.8	
Americas	718.7	907.2	+188.4	
China	221.7	214.7	-6.9	
ASEAN	213.8	233.7	+19.9	
Others	4.8	4.2	-0.5	

*1 As the figures are results for the Global Business segment, figures for overseas business in the Aviation, Logistics, and other segments are not included

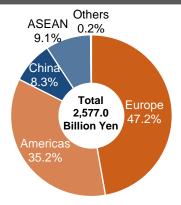
*2 Segment assets figure is for FYE3/2022 (reference value)

*3 Segment assets figure is vs. end of FYE3/2022

Comments

- Gross profit increased YoY thanks to the business growth mainly in Europe and Americas.
- Segment profit decreased YoY due to the absence of large gains on sales of strategic shareholdings recorded in 2Q FYE3/2022 despite factors contributing to profit increase such as a decrease in credit costs and posting of gains on revaluation of securities at a European subsidiary.
- Segment assets increased compared to the end of FYE3/2022 thanks to an increase in new transactions volume in Europe and Americas, the impact of the exchange rates, etc.

Segment Assets of the Global Business^{*1} by Region (2Q FYE3/2023)



Environment, Energy & Infrastructure



Major Figures (Billion Yen)				
	2Q FYE3/2022 ^{*1}	2Q FYE3/2023	YoY ^{*2}	
Gross Profit	6.0	7.4	+1.4	
Segment Profit	1.1	5.4	+4.2	
New Transactions Volume	20.2	25.8	+5.5	
Segment Assets	417.9	430.4	+12.5	
Finance	98.0	95.4	-2.5	
Environment and Energy Business	226.4	232.5	+6.1	
Infrastructure Business	90.2	99.9	+9.7	
Others	3.2	2.5	-0.7	

*1 Segment assets figure is for FYE3/2022 (reference value)

*2 Segment assets figure is vs. end of FYE3/2022

Equity-owned Power Generation Capacity of Renewable Energy Generation Business^{*3*4} (MW)

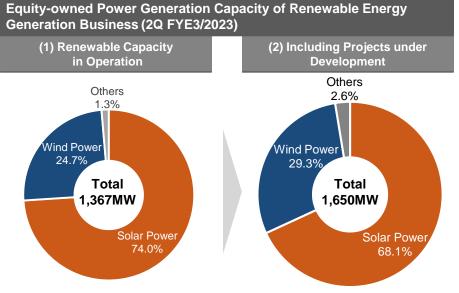
	FYE3/2022	2Q FYE3/2023	Change from FYE3/2022
Total	1,227	1,367	+139
Solar Power	951	1,011	+60
Domestic	934	981	+46
Overseas	16	30	+13
Wind Power	273	337	+63
Domestic	190	190	-
Overseas	83	147	+63
Others	2	18	+16

*3 Management accounting figures

*4 Equity-owned power generation capacity in domestic and overseas renewable energy business. The output corresponds to the segment assets of environment and energy business and the part of infrastructure business

Comments

- Segment profit increased YoY thanks to an increase in profits from equity-method investments accompanied with starting commercial operation of a wind power generation project in Europe, sales of equity interests in certain infrastructure projects, and other factors.
- Segment assets increased compared to the end of FYE3/2022 thanks to closing of large transactions in domestic solar power projects and overseas infrastructure-related projects, the impact of the exchange rates, etc.



Aviation

	Focused			
Social Infrastructure & Life	Environment & Energy	Sales Finance	Mobility	Global Assets

Major Figures (Billion Yen)				
	2Q FYE3/2022 ^{*1}	2Q FYE3/2023	YoY*2	
Gross Profit	19.8	11.2	-8.6	
Segment Profit	4.1	-2.7	-6.9	
New Transactions Volume	68.5	83.0	+14.4	
Segment Assets	1,365.1	1,639.0	+273.9	
Aircraft Leasing (JSA)	995.1	1,205.5	+210.4	
Engine Leasing (ELF)	299.5	362.5	+62.9	
Aircraft Leasing, etc. (MHC)	70.4	71.0	+0.5	

*1 Segment assets figure is for FYE3/2022 (reference value)

*2 Segment assets figure is vs. end of FYE3/2022

Owned Aviation-related Assets*3*4				
	FYE3/2022	2Q FYE3/2023	Change from FYE3/2022	
Number of Aircraft (JSA)	191	193	-	
Number of Aircraft Purchased	22	5	-	
Number of Aircraft Sold	8	3	-	
Average Age (JSA)	4.5 years	4.7 years	+0.2 years	
Average Leasing Term (JSA)	7.3 years	7.1 years	-0.2 years	
Number of Aircraft Engines (ELF)	341	345	+4	

*3 Management accounting figures

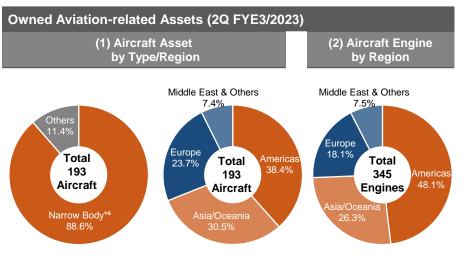
*4 Figures before consolidated adjustments

*5 Exchange revaluation losses generated in the accounting process in relation to foreign currencydenominated borrowings for multiple deals booked at MHC under Japanese Operating Leases with Call Option (JOLCO) originated for domestic corporate investors(refer to the footnote 4 on page 6 for details)

*6 Single-aisle aircraft mainly used for domestic and short-distance flights (A320 series by Airbus, B737 series by Boeing, etc.)

Comments

- Gross profit decreased YoY due to the absence of gains on revaluation of certain receivables from bankrupt debtors recorded in 2Q FYE3/2022, the posting of an impairment loss, etc., despite the recovery trend in the business, such as an increase in lease revenue accompanied with the market recovery, etc.
- A segment loss was recorded due to an increase in exchange revaluation losses on foreign currencydenominated borrowings in JOLCO^{*5}, despite a decrease in credit costs.
- In our aircraft leasing business, the aircraft off-leasing ratio as of the end of September 2022 remained low.



Logistics

	Focused			
Social Infrastructure & Life	Environment & Energy	Sales Finance	Mobility	Global Assets

Major Figures (Billion Yen)				
	2Q FYE3/2022 ^{*1}	2Q FYE3/2023	YoY ^{*2}	
Gross Profit	3.9	17.4	+13.4	
Segment Profit	0.9	9.1	+8.2	
New Transactions Volume	36.7	35.5	-1.2	
Segment Assets	1,026.7	1,183.3	+156.6	
Marine Containers	736.5	852.7	+116.2	
Railway Freight Cars	223.2	275.8	+52.6	
Shipping	66.9	54.7	-12.2	

*1 Segment assets figure is for FYE3/2022 (reference value)

*2 Segment assets figure is vs. end of FYE3/2022

Owned Logistics-related Assets ^{*3}				
	FYE3/2022	2Q FYE3/2023	Change from FYE3/2022	
Marine Container Fleet (TEU 1,000 ^{*4})	3,492	3,482	-10	
Marine Container Fleet (CEU 1,000 ^{°5})	3,701	3,697	-3	
Number of Railway Freight Cars	21,818	22,374	+556	

*3 Management accounting figures

*4 TEU: Twenty Foot Equivalent Unit (unit equivalent to the capacity of a 20-feet long container)

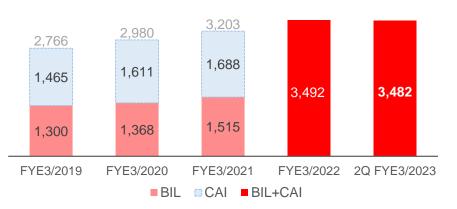
*5 CEU: Cost Equivalent Unit (Conversion unit for various container volumes, calculated on the basis

of 1 CEU = average historical price of a newly built 20-foot dry container)

Comments

- Segment profit increased YoY thanks to profit contribution from CAI, a marine container leasing company in the U.S. that became our wholly-owned subsidiary in November 2021, the steady performance of BIL, etc.
- Segment assets increased compared to the end of FYE3/2022 thanks to the impact of the exchange rates, etc., despite the decline in owned fleets resulted from sales of used marine containers.

Trend of Marine Container Fleet (TEU 1,000)*6



*6 The figures of CAI for FYE3/2019 through FYE3/2021 are pre-acquisition figures provided for reference



Real Estate

	Focused	l Business D	omains	
Social Infrastructure & Life	Environment & Energy	Sales Finance	Mobility	Global Assets

Major Figures (Billion Yen)	Major Figures (Billion Yen)					
	2Q FYE3/2022 ^{*1}	2Q FYE3/2023	YoY ^{*2}			
Gross Profit	9.7	14.8	+5.0			
Segment Profit	3.9	5.5	+1.6			
New Transactions Volume	46.5	33.8	-12.6			
Segment Assets	712.7	671.0	-41.6			
Securitization (Debt)	145.7	143.8	-1.9			
Domestic*3	121.2	119.8	-1.4			
Overseas	24.5	24.0	-0.4			
Securitization (Equity)	56.8	62.3	+5.4			
Domestic*3	39.6	41.3	+1.6			
Overseas	17.2	20.9	+3.7			
Real Estate Revitalization Investment	193.0	165.4	-27.5			
Real Estate Rental Business	85.5	79.9	-5.6			
Other Real Estate Finance	231.4	219.4	-11.9			

*1 Segment assets figure is for FYE3/2022 (reference value)

*2 Segment assets figure is vs. end of FYE3/2022

*3 The amount is booked by the Real Estate Business Department

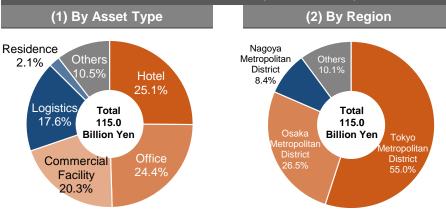
Amount of Equity Contribution for Domestic Securitization/ Real Estate Revitalization Investment^{*4*5} (Billion Yen)

	FYE3/2022	2Q FYE3/2023	Change from FYE3/2022
Total	124.2	115.0	-9.1
Domestic Securitization	33.6	32.9	-0.6
Real Estate Revitalization Investment	90.5	82.1	-8.4

Comments

- Segment profit increased YoY thanks to an increase in gains on sales of assets for revitalization investment and for rental business, etc., while credit costs were posted for a certain project in the U.S.
- Segment assets decreased compared to the end of FYE3/2022 because of the sales of assets for revitalization investment and for rental business, etc.

Amount of Equity Contribution for Domestic Securitization/ Real Estate Revitalization Investment^{*4*5} (2Q FYE3/2023)



- *4 Management accounting figure (total of equity investment in domestic securitization/ real estate revitalization). The figure is not equal to the equity balance of segment assets because some investees are consolidated subsidiaries and investment and capital are offset in financial accounting
- *5 Relevant segment assets for domestic securitization are 39.6 billion yen for FYE3/2022 and 41.3 billion yen for 2Q FYE3/2023. Those for real estate revitalization investment are 193.0 billion yen for FYE3/2022 and 165.4 billion yen for 2Q FYE3/2023

Mobility



Major Figures (Billion Yen)			
	2Q FYE3/2022 ^{*1}	2Q FYE3/2023	YoY ^{*2}
Gross Profit	4.3	4.7	+0.3
Segment Profit	1.9	2.3	+0.4
New Transactions Volume	15.5	13.6	-1.9
Segment Assets	129.4	128.6	-0.8

*1 Segment assets figure is for FYE3/2022 (reference value)

*2 Segment assets figure is vs. end of FYE3/2022

Number of Operational Vehicles*3 (Unit: 1,000)					
	FYE3/2022	2Q FYE3/2023	Change from FYE3/2022		
Number of Operational Vehicles ^{*4}	358	355	-2		

*3 Management accounting figures

*4 Including the number of operational vehicles of equity-method affiliates

Comments

- Gross profit increased YoY thanks to an increase in gains on sales of vehicles for which the leasing term matured, etc., against a backdrop of the strong used car market in Japan.
- Segment profit increased YoY thanks to an increase in gross profit and in equity-method investment gains, etc.
- Segment assets decreased compared to the end of FYE3/2022 due to the decline in the new transactions volume as a result of delays in new car supply, responding to the shortage of semiconductors.



IV. Financial Forecast for FYE3/2023



Macro Environment

Macro Environment	Shown as the IMF's downward revision of the world economic outlook, the uncertainties in the external environment is growing against the backdrop of the prolonged Ukraine situation ^{*1} , steep rises in resource prices, inflation, interest rate rises in Europe and the U.S., etc.
Impact of Fluctuations in Interest Rates and Exchange Rates	 There is no major impact of the increase in interest rates to profits, as we have built a strong financial structure resistant to the increase in interest rates through the ALM^{*2} on a consolidated basis. Foreign currency denominated assets are funded in the same currency in principle and we have not taken any foreign exchange risks. However, the weak yen has caused the increases in the profit on conversion into yen (a factor of boosting profit) and in exchange revaluation losses on foreign currency-denominated borrowings in JOLCO^{*3} (a factor of depressing profit), etc.
Impact of the Macro Environment on Businesses	 In the results for the first half of FYE3/2023, the businesses conducted by subsidiaries in Europe and Americas in the Global Business segment and marine container leasing business grew YoY. Credit costs decreased YoY in the Global Business and Aviation segments. Meanwhile, as the risk of recession has been increasing mainly in Europe and the U.S., we will continue appropriate risk management while keeping a close eye on the impacts on our businesses, such as the performance of our customers, global air passenger demand, and volume of container transport.

*1 Receivables in Russia and Ukraine that are held by MHC are minor at the moment, thus the impact on businesses for MHC is limited The aircraft leasing business and aircraft engine leasing business have no receivables in Russia and Ukraine (However, in aircraft engine leasing business, 4 engines leasing to companies outside these countries, are located within Russia as of November 10, 2022)

*2 Abbreviation of Asset Liability Management

*3 Exchange revaluation losses generated in the accounting process in relation to foreign currency-denominated borrowings for multiple deals booked at MHC under Japanese Operating Leases with Call Option (JOLCO) originated for domestic corporate investors (please refer to the footnote 4 on page 6 for details)



Financial Forecast for FYE3/2023

- The progress against the financial forecast for FYE3/2023 (net income: 110.0 billion yen) was high at 57.4%, thanks to curbing credit costs in the Global Business and Aviation segments and other factors, in addition to the profit contribution from CAI, a marine container leasing company in the U.S., and the business growth of subsidiaries in Europe and Americas.
- Our financial forecast remains unchanged due to the growing uncertainties in the external environments, such as the prolonged Ukraine situation, steep rises in resource prices, inflation, interest rate rises in Europe and the U.S., the weak yen, and other factors.

		FYE3/2022	FYE3/2023 ^{*3*4}	YoY Change	YoY Change (%)
1	Net Income Attributable to Owners of the Parent (Billion Yen)	99.4	110.0	+10.5	+10.7%
2	ROA ^{*1}	1.0%	1.1%	+0.1pt	-
3	ROE ^{*1}	8.0%	8.2%	+0.2pt	-
4	OHR*2	54.6%	54.1%	-0.5pt	-
5	Dividend per Share (Yen)	28.00	31.00	+3.00	-
6	Payout Ratio	40.4%	40.5%	+0.1pt	-

*1 Based on net income

*2 SG&A expenses divided by (gross profit + non-operating income/expenses), but SG&A expenses and non-operating income/expenses do not include credit costs

*3 Forecast as of November 10, 2022

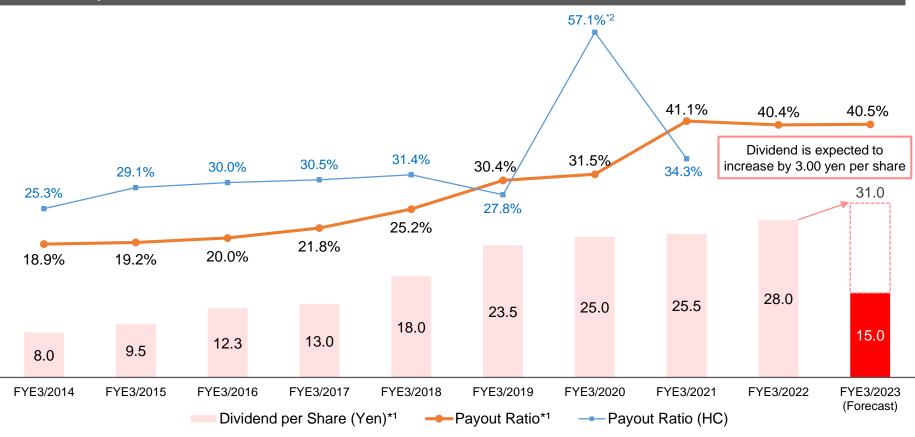
*4 The assumed foreign exchange rates are \$1=¥120, £1=¥158, €1=¥134



Dividend Forecast for FYE3/2023

- We pursue our basic policy to return profits to shareholders by paying dividends; the annual dividend per share is estimated to be 31 yen, up 3 yen YoY in line with our expected target for the payout ratio of approx. 40% during the period of the new Medium-term Management Plan scheduled to start in April 2023.
- The interim dividend in FYE3/2023 increased by 2 yen YoY to 15 yen.

Dividend History



*2 Includes special dividends (dividends of 40.0 yen per share) in FYE3/2020





Reorganization of Group Companies to Enhance Competitiveness of Marine Container Leasing Business

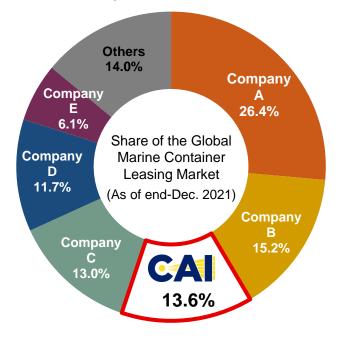
- As announced on October 18, 2022, Executive Committee resolved the merger of CAI and BIL, both of which operate a marine container leasing business, with CAI being the surviving company and BIL being the merged company. (The merger is scheduled to come into effect on January 1, 2023.)
- Through this merger, the new company will be among the highest in the world in terms of quantity of marine containers. We intend to further strengthen and expand the business to make it a leading force that supports the medium- to long-term growth of MHC by integrating knowledge of the former two companies and incorporating the growth opportunity of this business.

New Company Overview



Share of the Global Marine Container Leasing Market^{*1} (CEU^{*2}-basis)

The new company will be the third largest company in the global marine container leasing market in terms of CEU.



(Conversion unit for various container volumes, calculated on the basis of 1 CEU = average historical price of a newly built 20-foot dry container)

Establishment of the Human Rights Policy

We established the "Human Rights Policy" in accordance with the United Nations" Guiding Principles on Business and Human Rights", and announced the policy in October 2022.

Preamble of the Human Rights Policy

- ✓ We at the Mitsubishi HC Capital Group recognize that conducting business with the utmost respect of human rights is a major challenge, and we will fulfill our responsibilities in this matter across all our business activities.
- Through dialogue and collaboration with relevant stakeholders, we will exclude exploitative labor practices such as modern slavery, forced labor, human trafficking, and child labor, from the businesses and supply chains of the Mitsubishi HC Capital Group.
- We will address human rights risks relevant to our businesses earnestly and appropriately to fulfil our obligations to respect human rights in a manner expected of global companies, aiming to realize a society that respects human rights.
- ✓ We will realize a flexible working style and respect a diversity of values, and strive to create a comfortable working environment in which each and every individual can demonstrate their maximum potential.



Visit the website below to learn more about our "Human Rights Policy". <u>https://www.mitsubishi-hc-capital.com/pdf/english/sustainability/various_policies/human_rights_policy.pdf</u>

Focused Business Domains and Segments

- As core pillars of sustainable growth, we have positioned "Social Infrastructure & Life", "Environment & Energy", "Sales Finance", "Mobility", and "Global Assets" as focused business domains and advanced asset business has been developed with 7 segments below.
- We contribute to a prosperous and sustainable future by creating social value through maximizing the potential of assets.

	Focused Business Domains					
	Social Infrastructure & Life	Environment & Energy	Sales Finance	Mobility	Global Assets	
Targets	 Target: Social infrastructure related to industrial infrastructure/lifestyles Provide value toward the realization of more prosperous lives by implementing real estate financing, business operation, and social infrastructure investment 	 Target: All aspects of energy creation, energy storage, and energy conservation (mainly renewable energy) Develop joint business with strategic partners in addition to project investment and financing 	 Target: Assets for business that underpins economic activity (e.g. industrial machinery, telecommunications equipment, OA equipment) Accelerate labor-saving and streamlining through digitalization 	 Target: Automobile Leasing and advanced mobility services business Achieve advancements to deliver data-driven solutions 	 Target: High-added-value assets that exhibit high liquidity and value throughout the world Promote diverse asset business based on operating Leasing 	
		Custo	mer Solutions			
nents		Global E	Business			
Segments	Environment, Ener	gy & Infrastructure		Mobility	Aviation	
	Real Estate				Logistics	

New Reportable Segments (1)

Along with the organizational changes effective on April 1, 2022, we have changed the reportable segments as follows from 1Q FYE3/2023.

	Until FYE3/2022					n FYE3/2023			
	Reportable Segments		Reportable Segments Before F			(Ref. ^{*1}) FYE3/2022 (Billion Yen)		2Q FYE3/2023 (Billion Yen)	
					201010	Segment Assets	Segment Profit	Segment Assets	Segment Profit
Α	Custome	er Business							
В	Account	Solution		Customer Solutions	A B C D	3,337.6	32.7	3,245.6	20.6
С	Vendor S	Solution			E ^{*2} J K ^{*3} L ^{*4}				
D	LIFE			Global Business	A B I*5	2,316.3	41.2	2,577.0	23.6
E	Real Esta	ate							
F	Environment & Renewable Energy			Environment, Energy & Infrastructure	FK	417.9	2.2	430.4	5.4
G	Aviation			Aviation	G	1,365.1	5.6	1,639.0	-2.7
Н	Logistics	3							
1	Mobility			Logistics	н	1,026.7	0.8	1,183.3	9.1
J		Healthcare		Real Estate	E	712.7	12.3	671.0	5.5
к	Others	Infrastructure & Investment							
L		Others		Mobility	H*6 I	129.4	3.1	128.6	2.3
Adj	ustments			Adjustments		39.3	1.1	35.0	-0.8
Tota	al			Total		9,345.3	99.4	9,910.2	63.1

*1 FYE3/2022 results converted into new reportable segments in a simplified manner as reference values

*2 Real estate leasing transferred from Real Estate

*3 PFI business and corporate investment transferred from Infrastructure & Investment

*4 Purchasing and sale of used products and trust business transferred from Others

*5 Mobility business in Europe transferred from Mobility

*6 Auto leasing transferred from Logistics



New Reportable Segments (2)

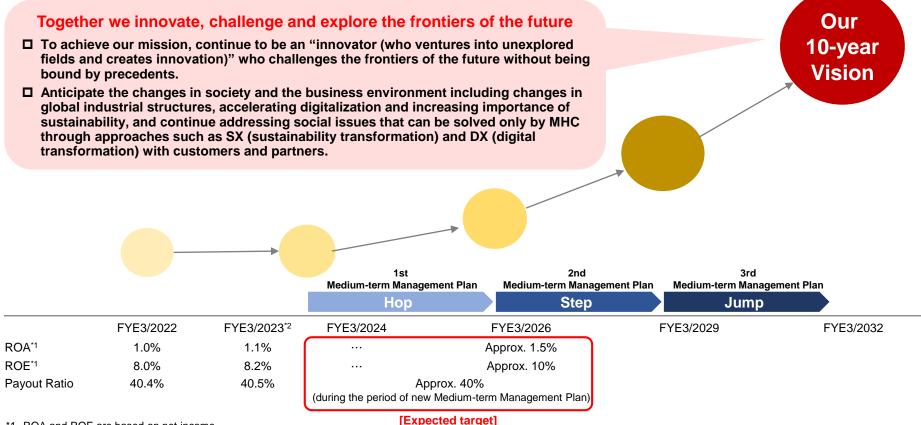
The main services and business descriptions of, and organizations that are responsible for, the reportable segments are given below.

Reportable Segments	Main Services and Business Description	Organizations	
Customer Solutions	Finance solutions for companies and government agencies, sales finance provided through collaboration with vendors, real estate leasing, and financial services	Business Promotion Division, Corporate Business Division, Vendor Solutions Business Division, LIFE Business Division, East Japan/Central Japan/West Japan Area Business Division, Machinery Business Division, Healthcare Business Division	
Global Business Finance solutions, sales finance provided through collaboration with vendors in Europe, the Americas, Chin and ASEAN region		Global Business Promotion Division, Europe Division, Americas Division, China Division, ASEAN Division	
Environment, Energy & Infrastructure	Renewable energy power generation business, energy- saving business, overseas infrastructure investment business	Environment, Energy & Infrastructure Business Division	
Aviation	Aircraft leasing business, aircraft engine leasing business	Aviation Business Division	
Logistics	Marine container leasing business, railway freight car leasing business	Logistics Business Division	
Real Estate	Real estate securitization finance, real estate revitalization investment business, and real estate asset management business	Real Estate Business Division	
Mobility	Auto leasing business and supplementary services	Mobility Business Division	



Our 10-year Vision

- We will achieve "Our 10-year Vision" by implementing Medium-term Management Plans in three phases. The new Medium-term Management Plan starting in FYE3/2024 is set as phase one, 'hop', followed by the Management Plans as phase two, 'step', and phase three, 'jump'.
- Our expected target of ROA^{*1} is approx. 1.5% and of ROE^{*1} is approx. 10% for FYE3/2026, the final fiscal year of the "hop" phase. The expected target of payout ratio for the period of the new Medium-term Management Plan is aimed to be approx. 40%.

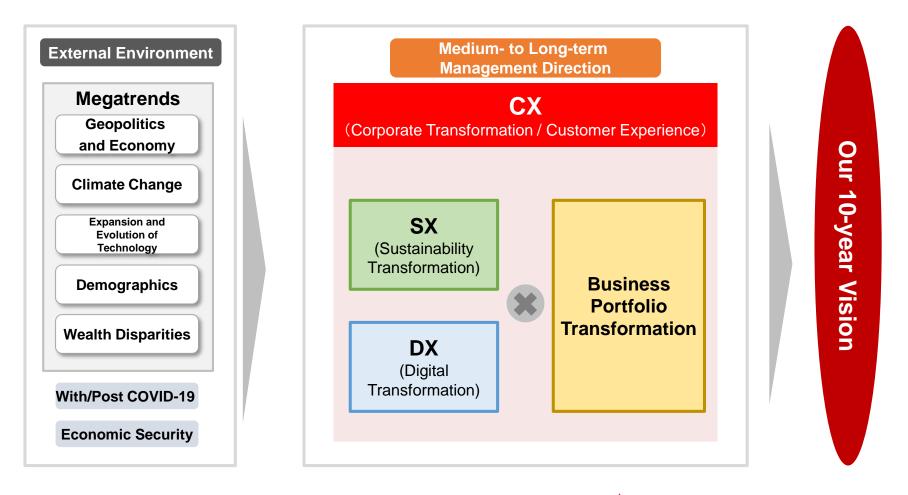


*1 ROA and ROE are based on net income

*2 Figures for FYE3/2023 are forecasts (as of November 10, 2022)

Medium- to Long-term Management Direction: Toward Our 10-year Vision

- Achieve "Our 10-year Vision" by promoting CX through "SX / DX" and "Business Portfolio Transformation".
- We can achieve "Customer Experience" by implementing "Corporate Transformation".



СХ

(Corporate Transformation / Customer Experience)

SX / DX

S X Achieve "co-existence and co-prosperity with environmental and social values" and "sustainable growth" through efforts for materiality and solid management base.

Achieve "creation and qualitative

- D improvement of customer value" by
- X utilizing data and digital technologies and making strategic investments.

Business Portfolio Transformation

- "Develop" new businesses
- Develop new businesses and domains and create new revenue sources by utilizing stable cash flows and the wideranging customer base of existing businesses.
- Shift existing business to high valueadded services
- Shift to high value-added services by maintaining and expanding the customer base of existing businesses and increase returns by improving customer experience.
- Enhance profitability and efficiency of existing businesses
 - Enhance profitability and efficiency of existing businesses that create stable cash flows.

Segment Profit (by Quarter)

		FYE3/2	022	FYE3/2023			
(Bi	illion Yen)	1Q	2Q	1Q	2Q	QoQ	YoY
1	Customer Solutions	8.3	10.0	11.2	9.3	-1.9	-0.6
2	Global Business	24.2	5.1	10.2	13.3	+3.1	+8.2
3	Environment, Energy & Infrastructure	0.8	0.2	1.9	3.5	+1.5	+3.2
4	Aviation	-2.4	6.6	-0.9	-1.8	-0.9	-8.5
5	Logistics	0.0	0.8	4.6	4.5	-0.1	+3.6
6	Real Estate	1.1	2.7	2.6	2.8	+0.2	+0.1
7	Mobility	0.9	0.9	1.3	1.0	-0.3	0.0
8	Adjustments	0.0	0.6	0.8	-1.6	-2.5	-2.3
9	Total Segment Profit	33.1	27.3	32.0	31.1	-0.9	+3.8

		Notes (Pre-tax Basis)
(Bi	llion Yen)	2Q FYE3/2022	2Q FYE3/2023
1	Customer Solutions		1Q: Large gains on sales related to real estate leasing: approx. JPY2.0Bn (+) Non-operating income in a certain deal (insurance claim income): approx. JPY1.0Bn (+)
2	Global Business	1Q: Gains on sales of strategic shareholdings: JPY26.7Bn (+)	2Q: Gains on revaluations of the securities held by an European subsidiary as they were excluded from the scope of application of the equity method: approx. JPY7.0Bn (+)
3	Environment, Energy & Infrastructure	2Q: Market valuation losses in the infrastructure business: approx. JPY2.0Bn (-)	 1Q: Increases in profit from equity-method investment in a wind power generation project in Europe: approx. JPY1.0Bn (+) 2Q: Sales of equity interests in certain projects in the infrastructure business: approx. JPY2.0Bn (+)
4	Aviation	 1Q: Expenses related to modification of terms for certain existing contracts: approx. JPY2.0Bn (-) Exchange revaluation losses in JOLCO:* approx. JPY2.0Bn (-) 2Q: Gains on revaluation of certain receivables from bankrupt debtors: approx. JPY7.0Bn (+) 	 1Q: Exchange revaluation losses in JOLCO*: approx. JPY3.5Bn (-) 2Q: An impairment loss: approx. JPY4.0Bn (-), Exchange revaluation losses in JOLCO*: approx. JPY3.0Bn (-)
5	Logistics		1Q: Gains on sales of owned assets: approx. JPY1.0Bn (+)
6	Real Estate	2Q: Gains on sales of owned assets: approx. JPY2.0Bn (+)	 1Q: Gains on sales of owned assets: approx. JPY4.0Bn (+), Large credit costs: approx. JPY2.0Bn (-) 2Q: Gains on sales of owned assets: approx. JPY3.0Bn (+)
7	Mobility		
8	Adjustments		· .

* Exchange revaluation losses generated in the accounting process in relation to foreign currency-denominated borrowings for multiple deals booked at MHC under Japanese Operating Leases with Call Option (JOLCO) originated for domestic corporate investors (refer to the footnote 4 on page 6 for details)

New Transactions Volume by Segment

(Billi	ion Yen)	2Q FYE3/2022	2Q FYE3/2023	YoY Change	YoY Change (%)
1	Customer Solutions	431.2	434.5	+3.3	+0.8%
2	Global Business	528.2	651.8	+123.6	+23.4%
3	Environment, Energy & Infrastructure	20.2	25.8	+5.5	+27.3%
4	Aviation	68.5	83.0	+14.4	+21.1%
5	Logistics	36.7	35.5	-1.2	-3.3%
6	Real Estate	46.5	33.8	-12.6	-27.2%
7	Mobility	15.5	13.6	-1.9	-12.2%
8	Total New Transactions Volume	1,147.2	1,278.4	+131.1	+11.4%

Credit Costs by Segment

(Billi	ion Yen)	2Q FYE3/2022	2Q FYE3/2023	YoY Change
1	Customer Solutions	0.7	-0.6	-1.4
2	Global Business	7.0	2.1	-4.8
3	Environment, Energy & Infrastructure	0.2	1.0	+0.8
4	Aviation	5.8	1.4	-4.4
5	Logistics	-0.1	0.0	+0.1
6	Real Estate	0.0	2.3	+2.4
7	Mobility	0.0	0.0	0.0
8	Adjustments	0.0	0.0	0.0
9	Total Credit Costs	13.6	6.4	-7.2

Financial Performance: Profit & Loss Statement

(Mill	ion Yen)	2Q FYE3/2021 [*]	2Q FYE3/2022	2Q FYE3/2023
1	Bayanuaa	827,064	833,358	944,732
•	Revenues	-	+0.8%	+13.4%
2	Cost of Revenues	682,508	672,183	766,790
2		-	-1.5%	+14.1%
3	Cost of Funds	48,519	37,717	57,683
3	Cost of Fullus	-	-22.3%	+52.9%
4	Gross Profit	144,556	161,175	177,941
4	Gloss Floit	-	+11.5%	+10.4%
5	SG&A Expenses	97,764	103,024	103,802
5	SOAA Expenses	-	+5.4%	+0.8%
6	Personnel Expenses	45,515	47,914	54,176
0		-	+5.3%	+13.1%
7	Non-personnel Expenses	40,389	40,655	41,390
1	Non-personnel Expenses	-	+0.7%	+1.8%
8	Allowance	11,859	14,453	8,235
0	Allowalice	-	+21.9%	-43.0%
9	Operating Income	46,791	58,151	74,139
3	Operating income	-	+24.3%	+27.5%
10	Recurring Income	50,386	59,089	75,771
10	Recurring income	-	+17.3%	+28.2%
11	Extraordinary Income	5,590	27,274	9,060
		-	+387.9%	-66.8%
12	Extraordinary Loss	7	229	370
12	Extraordinary Loss	-	+2,989.7%	+61.4%
13	Net Income Attributable to	36,905	60,482	63,176
13	Owners of the Parent	-	+63.9%	+4.5%

(Note) Percentage figures (%) in the lower column are YoY

Figures for 2Q FYE3/2021 are the sum of consolidated results of MUL and those of HC (IFRS basis) converted into J-GAAP basis in a simplified manner, and are presented as reference values



Financial Performance: Balance Sheet, etc.

(Milli	ion Yen)	FYE3/2021 ^{*1} (end-Mar. 2021)	FYE3/2022 (end-Mar. 2022)	2Q FYE3/2023 (end-Sep. 2022)
1	Cash and Cash Equivalents	603,321	540,942	678,455
	Cash and Cash Equivalents	-	-10.3%	+25.4%
2	Total Equity	1,250,216	1,333,467	1,558,866
		-	+6.7%	+16.9%
3	Total Assets	9,730,027	10,328,872	11,154,540
		-	+6.2%	+8.0%
4	Segment Assets	8,604,876	9,345,376	9,910,251
		-	+8.6%	+6.0%
5	Operating Assets	8,259,624	9,058,273	9,584,950
		-	+9.7%	+5.8%
6	Equity-Method Investments	140,291	142,469	159,750
		-	+1.6%	+12.1%
7	Goodwill, Investment	204,960	144,633	165,550
	Securities, etc.	-	-29.4%	+14.5%
8	Impaired Assets	95,543	108,188	120,220
		-	+13.2%	+11.1%
9	Allowance	58,066	76,791	83,468
	Allowance	-	+32.2%	+8.7%
10	Net Balance of Impaired Assets	37,476	31,397	36,752
	Net Balance of Impared Assets	-	-16.2%	+17.1%
11	Equity Ratio	12.5%	12.7%	13.8%
		-	+0.2pt	+1.1pt
12	ROE ^{*2}	-	8.0%	8.9% ^{*3}
12		-	-	+0.9pt
13	ROA ^{*2}	-	1.0%	1.2% ^{*3}
13	KUA-	-	-	+0.2pt

(Note) Percentage figures (%) in the lower column are vs. end of the previous fiscal year

*1 Figures for FYE3/2021 are the sum of consolidated results of MUL and those of HC (IFRS basis) converted into J-GAAP basis in a simplified manner, and are presented as reference values

*2 Based on net income

*3 Annualized net income by doubling the net income for 2Q FYE3/2023



Financial Performance: Balance Sheet, etc. (Cont'd)

(Milli	on Yen)	FYE3/2021 ^{*1} (end-Mar. 2021)	FYE3/2022 (end-Mar. 2022)	2Q FYE3/2023 (end-Sep. 2022)
14	Total Funding	7,633,836	8,066,082	8,691,400
17		-	+5.7%	+7.8%
15	Indirect Funding	4,193,928	4,515,103	5,029,518
15	Indirect Funding	-	+7.7%	+11.4%
46	Direct Funding	3,439,908	3,550,978	3,661,882
16	Direct Funding	-	+3.2%	+3.1%
17	<u>AB</u>	643,812	682,593	698,309
17	СР	-	+6.0%	+2.3%
40		584,565	604,493	617,097
18	Securitization	-	+3.4%	+2.1%
40	Comercia Dondo	2,211,530	2,263,891	2,346,474
19	Corporate Bonds		+2.4%	+3.6%
20	Direct Funding Datia	45.1%	44.0%	42.1%
20	Direct Funding Ratio	-	-1.1pt	-1.9pt
24	Long Torm Funding Datio	66.8%	65.6%	63.2%
21	Long-Term Funding Ratio	-	-1.2pt	-2.4pt
	Familien Original Fredhing Datia	43.1%	49.4%	51.5%
22	Foreign Currency Funding Ratio	-	+6.3pt	+2.1pt

(Note) Percentage figures (%) in the lower column are vs. end of the previous fiscal year

*1 Figures for FYE3/2021 are the sum of consolidated results of MUL and those of HC (IFRS basis) converted into J-GAAP basis in a simplified manner, and are presented as reference values

Exch	Exchange Rate Applied to Financial Results of Major Overseas Subsidiaries*2						
			Subsidiaries with n December	Major Overseas Subsidiaries with FY Ending in March		n March	
		2Q FYE3/2022 ^{*3}	2Q FYE3/2023	2Q FYE	3/2022 ^{*3}	2Q FYE	E3/2023
23	Exchange Rate Applied to PL	\$1=JPY107.69	\$1=JPY122.89	£1=JPY152.50	\$1=JPY109.80	£1=JPY162.89	\$1=JPY133.97
24	Exchange Rate Applied to BS	\$1=JPY115.02	\$1=JPY136.68	£1=JPY160.89	\$1=JPY122.39	£1=JPY161.72	\$1=JPY144.81

*2 Major overseas subsidiaries with⇒ Average exchange rates during Jan. through Jun. applied to PL FY ending in December FYE3/2022 BS: exchange rate as of end-Dec. 2021 is applied

2Q FYE3/2023 BS: exchange rate as of end-Jun. 2022 is applied

Major overseas subsidiaries with⇒Average exchange rates during Apr. through Sep. applied to PL FY ending in March FYE3/2022 BS: exchange rate as of end-Mar. 2022 is applied 2Q FYE3/2023 BS: exchange rate as of end-Sep. 2022 is applied *3 Exchange Rate Applied to BS is that for FYE3/2022 BS



Major Companies (1)

Segment		Major Companies	Consolidated/ Equity-method	Main Business
		ubishi HC Capital/ estic Business Branches	-	Leasing, etc.
	Mits	ubishi HC Business Lease	Consolidated	Sales Finance
	DFL	Lease	Consolidated	Leasing, etc.
	Shut	oken Leasing	Consolidated	Leasing, etc.
	DRS		Consolidated	Rental and leasing, etc.
Customer	Sekisui Leasing		Consolidated	Leasing, etc.
Customer Solutions	Mitsubishi HC Capital Property		Consolidated	Real estate leasing
	Mits	ubishi HC Capital Community	Consolidated	Real estate leasing, Real estate development and management
	Japa	n Medical Lease	Consolidated	Medical equipment and real estate leasing
	Healthcare Manage	thcare Management Partners	Consolidated	Management of fund to support management specializing in the medical and long-term care fields
	U-MACHINE		Consolidated	Purchase and sale of used goods
	мнс	Reuse Services	Consolidated	Purchase and sale of used goods
		Mitsubishi HC Capital UK	Consolidated	Leasing and financial business
		MHC Mobility [Germany] ^{*1}	Consolidated	Auto leasing and rental
Global Business	Europe	MHC Mobility [Netherlands] 1	Consolidated	Auto leasing
	ш	MHC Mobility [Poland] ^{*1}	Consolidated	Auto leasing
		Mobility Mixx	Consolidated	MaaS ^{*2} business

nent		Major Companies	Consolidated/ Equity-method	Main Business
		Mitsubishi HC Capital America	Consolidated	Leasing and financial business
	Americas	Mitsubishi HC Capital (U.S.A.)	Consolidated	Leasing, etc.
	Ame	ENGS Commercial Finance ^{'3} <engs></engs>	Consolidated	Sales finance, etc.
		Mitsubishi HC Capital Canada Leasing	Consolidated	Leasing and financial business
	uo	Mitsubishi HC Capital Leasing (Beijing)	Consolidated	Leasing, etc.
bal	China Region	Mitsubishi HC Capital (Shanghai)	Consolidated	Leasing, etc.
	ບົ	Mitsubishi HC Capital (Hong Kong)	Consolidated	Leasing, etc.
ess		Mitsubishi HC Capital Asia Pacific	Consolidated	Leasing, etc.
		Mitsubishi HC Capital (Singapore)	Consolidated	Leasing, etc.
		Mitsubishi HC Capital and Finance Indonesia	Consolidated	Leasing, etc.
	ASEAN	Arthaasia Finance	Consolidated	Leasing and financial business
		Bangkok Mitsubishi HC Capital	Consolidated	Leasing, etc.
		Mitsubishi HC Capital (Thailand)	Consolidated	Leasing, etc.
		Mitsubishi HC Capital Malaysia	Consolidated	Leasing, etc.

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(Note) Company names are as of November 10, 2022 and words inside of "<>" denote abbreviations of companies

*1 Office location

*2 Abbreviation of "Mobility as a Service" (Making mobility more user friendly for people, by using IT to seamlessly combine enable movement by various means of transport)

*3 Operating company of ENGS Holdings Inc.



Major Companies (2)

Segment	Major Companies	Consolidated/ Equity-method	Main Business
	Mitsubishi HC Capital/ Environment & Energy Business Department	-	Investment in environment and energy-related companies
	Mitsubishi HC Capital/ Environment & Energy Sales Department	-	Environment-related and renewable energy business
Environment,	Mitsubishi HC Capital/ Infrastructure Business Department	-	Renewable energy and infrastructure business
Energy & Infrastructure	Mitsubishi HC Capital Energy	Consolidated	Operation and asset management of renewable energy business
	HSE	Consolidated	Wind power generation business
	HGE	Consolidated	Solar power generation business
	Japan Infrastructure Initiative <jii></jii>	Consolidated	Infrastructure investment and loan
	Mitsubishi HC Capital/ Aviation Business Department	-	Japanese Operating Lease with call option, etc.
Aviation	Jackson Square Aviation <jsa></jsa>	Consolidated	Aircraft leasing
	Engine Lease Finance <elf></elf>	Consolidated	Aircraft engine leasing, part-out
	Mitsubishi HC Capital/ Logistics Business Department	-	Ship finance
	CAI International <cai></cai>	Consolidated	Marine container leasing
Logistics	Beacon Intermodal Leasing <bil></bil>	Consolidated	Marine container leasing
	PNW Railcars	Consolidated	Railway Freight car leasing

Segment	Major Companies	Consolidated/ Equity-method	Main Business
	Mitsubishi HC Capital/ Real Estate Business Department	-	Real estate securitization finance
	Mitsubishi HC Capital Realty	Consolidated	Real estate revitalization investment
	Mitsubishi HC Capital Realty Advisors	Consolidated	Asset management services
Real Estate	Diamond Asset Finance	Consolidated	Real estate rental and other real estate finance
	Miyuki Building	Consolidated	Real estate rental
	Mitsubishi HC Capital Realty (U.S.A.)	Consolidated	Overseas (North America) securitization finance
	Center Point Development <cpd></cpd>	Equity-method	Asset management services for logistics real estate
	Logi Flag Development	Equity-method	Asset management services for logistics real estate
	Mitsubishi HC Capital/ Mobility Business Department	-	Investment in mobility-related companies
Mobility	Mitsubishi HC Capital Auto Lease	Consolidated	Auto leasing
Mobility	Takari Kokoh Sejahtera	Consolidated	Auto leasing
	Mitsubishi Auto Leasing	Equity-method	Auto leasing

(Note) Company names are as of November 10, 2022 and words inside of "< >" denote abbreviations of companies



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