Mitsubishi UFJ Lease & Finance

# FY3/2020 3rd Quarter Results

(Tokyo Stock Exchange / Nagoya Stock Exchange: 8593)

February 13, 2020

Mitsubishi UFJ Lease & Finance Company Limited

Value Integrator









Mitsubishi UFJ Lease & Finance



Value Integrator

.. ....

- Progress toward our published initial forecasts exceeded 80% thanks mainly to gains on sales related to real estate and aviation
- ✓ Cumulative consolidated income numbers for Q3 set record highs

							*4	(billion yen)
		(a) FY3/2020 3Q	(b) YOY Change (c) Exchange Rate Effects		(d) YOY Change (%)	(e) FY3/2019 3Q	(f) Published Full-year Forecast	(g) Progress Rate
1	Revenues	694.2	+57.9	-0.6	+9.1%	636.2	865.0	80.3%
2	Gross Profit	142.9	+26.8	-0.2	+23.1%	116.0	178.0	80.3%
3	Operating Income	78.8	+20.9	-0.1	+36.2%	57.8	87.0	90.6%
4	Recurring Income	80.6	+17.1	-0.1	+27.0%	63.4	94.0	85.8%
5	Net Income <sup>*1</sup>	57.1	+6.6	-0.1	+13.2%	50.5	70.0	81.7%
6	New Transactions Volume	1,351.6	+147.0	-2.0	+12.2%	1,204.6		
7	USD Exchange Rate (*)	\$1=¥109.15		-		\$1=¥109.61		

\* Exchange rate applied to profit and loss statement of overseas subsidiaries (\$)

8	Total Operating Assets	5,078.7	+32.2 <sup>*2</sup>	-51.2	+0.6%*2	5,046.4 <sup>*3</sup>
9	USD Exchange Rate (**)	\$1=¥107.92		-		\$1=¥111.00

\*\*Exchange rate applied to balance sheet of overseas subsidiaries (\$)

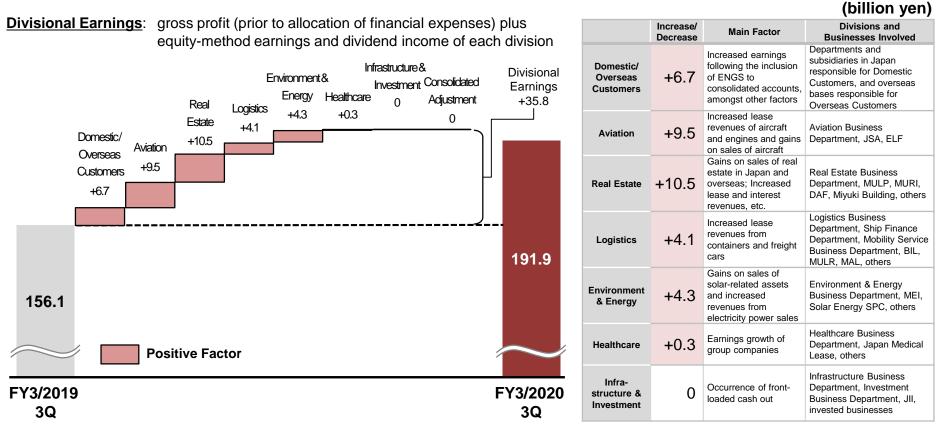
- \*1 3Q net income attributable to owners of the parent
- \*2 Total operating assets is change from FY3/2019 \*3 FY3/2019
- Mitsubishi UFJ Lease & Finance
- \*4 Above figures are FY3/2020 forecasts as of February 13, 2020



Breakthrough for the Next Decade		Increase/Decrease in Net Income Attributable to Owners of the Parent Value Integra					
Gross Profit +26.8 (1) 50.5 50.5 FY3/2019 3Q	Operating Expenses -6.1 (2)	Credit Cost -0.8  3 Negative Factor	Others -2.7	Extraordinary Income/Loss -1.4	Tax Expenses -9.0	(billion yen) Net Income Attributable to Owners of the Parent +6.6 57.1 57.1 FY3/2020 3Q	
① Gross Profit	✓ Increase	ed earnings mainl	y due to gains	on sales related t	o real estate an	d aviation	
② Operating Expenses		g the growth four s, amongst other f		iestic/Overseas Cເ	ustomers and p	riority industry	
③ Credit Cost		e at a slower pace i initial assumption		ssumptions (numb	er for the full ter	m likely to be in	
④ Others		se on reaction to f income, amongst	-	ige gains posted ir	n FY3/2019 Q3,	smaller equity	
<b>(5)</b> Extraordinary Income/Loss		se on reaction to g at other factors	gains on sales	of strategic share	holdings and sh	ares of affiliates,	
6 Tax Expenses	✓ YOY inc	crease on smaller	impact of U.S	. tax reform and hi	igher profits		



#### Breakthrough for the Next Decade Increase/Decrease in Divisional Earnings Value Integrator



		Domestic/ Overseas Customers	Aviation	Real Estate	Logistics	Environment & Energy	Healthcare	Infrastructure & Investment	Consolidated Adjustment	Consolidated Total
1	FY3/2020 3Q	66.6	58.3	36.6	14.9	9.1	3.6	2.0	0.5	191.9
2	FY3/2019 3Q	59.8	48.7	26.0	10.7	4.7	3.2	2.0	0.5	156.1

Mitsubishi UFJ Lease & Finance

## MUFG

## New Transactions Volume

Value Integrator

				(billion yen)
<by t<="" th=""><th>Fransaction Type&gt;</th><th>FY3/2020 3Q</th><th>YOY Change (%)</th><th>FY3/2019 3Q</th></by>	Fransaction Type>	FY3/2020 3Q	YOY Change (%)	FY3/2019 3Q
1	Leases	663.5	+4.7%	633.7
2	Finance Leases	374.5	-3.8%	389.5
3	Operating Leases	288.9	+18.3%	244.1
4	Installment Sales	54.4	-13.8%	63.1
5	Loans and Others	633.6	+24.8%	507.7
6	Factoring	260.6	+18.9%	219.2
7	Real Estate Finance	156.4	+116.7%	72.2
8	Others	216.5	+0.1%	216.2
9	Volume of All New Transactions	1,351.6	+12.2%	1,204.6
<dome< th=""><th>estic/Overseas&gt;</th><th></th><th></th><th></th></dome<>	estic/Overseas>			
10	Domestic	852.1	+4.8%	812.7
11	Leases	378.1	-2.7%	388.6
12	Installment Sales	54.4	-13.8%	63.1
13	Loans and Others	419.5	+16.2%	360.9
14	Overseas	499.5	+27.5%	391.8
15	Customer Finance	269.8	+30.0%	207.5
16	Others	229.6	+24.6%	184.3
17	Volume of All New Transactions	1,351.6	+12.2%	1,204.6



• MUFG

7

							(billion yen)
<by<sup>-</by<sup>	Transaction Type>	FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2020 3Q	Change from FY3/2019 (%)
1	Leases	3,040.8	3,272.0	3,269.6	3,473.8	3,505.4	+0.9%
2	Finance Leases	1,480.3	1,514.7	1,543.9	1,579.8	1,562.2	-1.1%
3	Operating Leases	1,560.4	1,757.2	1,725.7	1,893.9	1,943.1	+2.6%
4	Installment Sales	245.8	252.9	255.5	249.5	215.5	-13.6%
5	Loans and Others	1,339.7	1,351.6	1,384.0	1,323.1	1,357.7	+2.6%
6	<b>Total Operating Assets</b>	4,626.4	4,876.5	4,909.2	5,046.4	5,078.7	+0.6%

<Domestic/Overseas>

7	Domestic	3,147.4	3,208.5	3,260.1	3,134.0	3,128.8	-0.2%
8	Leases	1,814.5	1,855.9	1,852.1	1,902.5	1,897.2	-0.3%
9	Installment Sales	245.8	252.9	255.5	249.5	215.5	-13.6%
10	Loans and Others	1,086.9	1,099.6	1,152.5	982.0	1,016.0	+3.5%
11	Overseas	1,479.0	1,668.0	1,649.0	1,912.3	1,949.8	+2.0%
12	Customer Finance	226.5	258.1	310.2	427.6	429.2	+0.4%
13	Others	1,252.5	1,409.9	1,338.8	1,484.7	1,520.5	+2.4%
14	Total Operating Assets	4,626.4	4,876.5	4,909.2	5,046.4	5,078.7	+0.6%

• MUFG 8

							(	billion yen)
<mui< th=""><th>_/Subsidiaries&gt;</th><th>FY3/2016</th><th>FY3/2017</th><th>FY3/2018</th><th>FY3/2019</th><th>FY3/2019 3Q</th><th>FY3/2020 3Q</th><th>YOY Change</th></mui<>	_/Subsidiaries>	FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2019 3Q	FY3/2020 3Q	YOY Change
1	MUL	2.6	-2.9	-0.0	-1.8	-0.2	0.5	+0.8
2	Domestic Subsidiaries	2.3	0.4	1.5	0.9	0.1	0.5	+0.4
3	Overseas Subsidiaries	4.5	2.1	0.9	2.1	2.3	1.9	-0.3
4	Total Net Credit Cost	9.4	-0.4	2.4	1.1	2.1	3.0	+0.8

#### <By Sector>

5	Real Estate Sector	2.9	-0.6	0.7	-1.2	-0.1	-0.0	+0.1
6	Manufacturing Sector	-0.1	-0.1	0.4	1.3	1.0	0.9	-0.1
7	Transportation Sector	3.1	1.6	0.7	-1.0	-0.7	0.3	+1.0
8	Others*	3.5	-1.3	0.6	2.0	1.9	1.8	-0.1
9	Total Net Credit Cost	9.4	-0.4	2.4	1.1	2.1	3.0	+0.8

Mitsubishi UFJ Lease & Finance \* Includes general credit

\* Includes general credit costs calculated based on the historical rate of credit loss and ENGS credit costs

.. ....

							(billion yen)
		FY3/2017	FY3/2018	FY3/2018	FY3/2019	FY3/2020 3Q	Change from FY3/2019 (%)
1	Borrowing	2,169.4	2,395.1	2,444.7	2,492.0	2,688.5	+7.9%
2	Yen	1,418.9	1,449.4	1,470.6	1,352.2	1,391.4	+2.9%
3	Foreign Currency	750.4	945.7	974.1	1,139.8	1,297.1	+13.8%
4	CP (Commercial Paper)	853.6	835.9	807.4	742.2	683.5	-7.9%
5	Securitization	168.8	137.4	165.8	145.8	114.2	-21.6%
6	Corporate Bonds	716.8	773.5	833.7	1,060.3	1,069.1	+0.8%
7	Yen	385.0	452.0	496.0	583.5	635.8	+9.0%
8	Foreign Currency	331.8	321.5	337.7	476.8	433.3	-9.1%
9	Total Funding	3,908.7	4,142.0	4,251.7	4,440.3	4,555.4	+2.6%
10	Direct Funding Ratio *1	44.5%	42.2%	42.5%	43.9%	41.0%	-2.9P
11	Foreign Currency Funding Ratio *2	27.7%	30.6%	30.9%	37.0%	38.0%	+1.0P

\*1 CPs, securitization and corporate bonds as a proportion of total funding

Mitsubishi UFJ Lease & Finance

\*2 Foreign-currency loans and CBs as a proportion of total funding



Mitsubishi UFJ Lease & Finance







Value Integrator

✓ Favorable progress toward our initial forecasts but earnings forecasts maintained unchanged as credit cost and asset re-evaluation likely to occur in FY3/2020 4Q

					(billion yen)
		FY3/2020	YOY Change	YOY Change (%)	FY3/2019
1	Revenues	865.0	+0.7	+0.1%	864.2
2	Gross Profit	178.0	+19.6	+12.4%	158.3
3	<b>Operating Income</b>	87.0	+6.6	+8.2%	80.3
4	Recurring Income	94.0	+6.3	+7.3%	87.6
5	Net Income Attributable to Owners of the Parent	70.0	+1.2	+1.7%	68.7
6	Dividend per Share	¥25.00	+¥1.50	-	¥23.50
7	Payout Ratio	31.8%	+1.4P	-	30.4%

\*1 Above figures are FY3/2020 forecasts as of February 13, 2020

Mitsubishi UFJ Lease & Finance

\*2 Exchange rate for the above forecasts is set at \$1 = 110 yen



Mitsubishi UFJ Lease & Finance



Value Integrator

#### Details of New Transactions Volume by Transaction Type

Value Integrator

**MUFG** 13

					(billion yen)
<by⊺< th=""><th>Fransaction Type&gt;</th><th>FY3/2020 3Q</th><th>YOY Change</th><th>YOY Change (%)</th><th>FY3/2019 3Q</th></by⊺<>	Fransaction Type>	FY3/2020 3Q	YOY Change	YOY Change (%)	FY3/2019 3Q
1	Leases	663.5	+29.8	+4.7%	633.7
2	IT / Office Equipment	116.9	+8.4	+7.8%	108.5
3	Industrial Machinery	63.1	-11.4	-15.3%	74.5
4	Civil Eng. & Construction Machinery	26.1	-3.5	-12.0%	29.6
5	Transportation Equipment	250.1	+45.6	+22.3%	204.4
6	Medical Equipment	39.1	+0.0	+0.2%	39.0
7	Commercial & Service Equipment	42.9	-11.2	-20.8%	54.1
8	Others	125.1	+1.8	+1.5%	123.2
9	Installment Sales	54.4	-8.6	-13.8%	63.1
10	IT / Office Equipment	1.4	-0.4	-23.9%	1.9
11	Industrial Machinery	8.1	+0.6	+9.3%	7.4
12	Civil Eng. & Construction Machinery	18.7	-5.4	-22.4%	24.2
13	Transportation Equipment	2.7	-1.0	-28.4%	3.8
14	Medical Equipment	6.8	+0.3	+4.7%	6.5
15	Commercial & Service Equipment	7.3	-1.7	-19.1%	9.0
16	Others	9.1	-0.9	-9.8%	10.1
17	Loans and Others	633.6	+125.8	+24.8%	507.7
18	Factoring	260.6	+41.3	+18.9%	219.2
19	Real Estate Finance	156.4	+84.2	+116.7%	72.2
20	Others	216.5	+0.2	+0.1%	216.2
21	Volume of All New Transactions	1,351.6	+147.0	+12.2%	1,204.6

Value Integrator

....

**MUFG** 14

						(million yen)
	ttom percentage figures with P (point)	FY3/2016 3Q	FY3/2017 3Q	FY3/2018 3Q	FY3/2019 3Q	FY3/2020 3Q
show ye	ear-on-year percentage change	15/4~15/12	16/4~16/12	17/4~17/12	18/4~18/12	19/4~19/12
1	Revenues	610,989	615,141	644,988	636,260	694,249
	Revenues	+11.6%	+0.7%	+4.9%	-1.4%	+9.1%
2	Leases	497,988	506,582	526,012	519,371	557,532
2	Leases	+12.1%	+1.7%	+3.8%	-1.3%	+7.3%
3	Installment Sales	64,080	68,945	71,079	66,912	57,433
3	Instaiment Sales	+2.6%	+7.6%	+3.1%	-5.9%	-14.2%
4	Loans	25,605	25,157	26,205	21,499	30,242
4	Loans	+1.4%	-1.7%	+4.2%	-18.0%	+40.7%
5	Others*	23,315	14,455	21,691	28,477	49,041
5	Others	+49.9%	-38.0%	+50.1%	+31.3%	+72.2%
6	Cost of Revenue	486,110	502,946	525,735	520,166	551,300
0	Cost of Revenue	+8.2%	+3.5%	+4.5%	-1.1%	+6.0%
7	COR / Revenues	79.6%	81.8%	81.5%	81.8%	79.4%
	(Cost of goods sold ratio)	-2.5P	+2.2P	-0.3P	+0.3P	-2.4P
8	Leases, COR	391,398	405,319	418,136	407,856	425,975
0	Leases, COR	+7.3%	+3.6%	+3.2%	-2.5%	+4.4%
9	Installment Sales, COR	59,003	64,126	66,248	62,314	53,289
3	Installment Sales, COR	+3.3%	+8.7%	+3.3%	-5.9%	-14.5%
10	Financial Expenses	28,839	26,021	31,857	34,989	44,309
10		+48.2%	-9.8%	+22.4%	+9.8%	+26.6%
11	Others, COR *	6,868	7,479	9,491	15,006	27,725
		-14.3%	+8.9%	+26.9%	+58.1%	+84.8%
12	Gross Profit	124,879	112,194	119,253	116,093	142,948
12	0103311011	+27.3%	-10.2%	+6.3%	-2.6%	+23.1%
13	Gross Profit/Revenues	20.4%	18.2%	18.5%	18.2%	20.6%
13	(Gross profit margin)	+2.5P	-2.2P	+0.3P	-0.3P	+2.4P

Mitsubishi UFJ Lease & Finance

\* Includes purchase and sales of used machinery, dividends from real estate investment and

sales of electricity sales

						(million yen)
	tom percentage figures with P (point) ear-on-year percentage change	FY3/2016 3Q	FY3/2017 3Q	FY3/2018 3Q	FY3/2019 3Q	FY3/2020 3Q
SHOW ye	ear-on-year percentage change	15/4~15/12	16/4~16/12	17/4~17/12	18/4~18/12	19/4~19/12
14	SG&A Expenses	56,413	50,960	55,379	58,206	64,094
		+26.5%	-9.7%	+8.7%	+5.1%	+10.1%
15	Personnel Expenses	24,384	24,801	27,112	27,194	30,286
15		+18.7%	+1.7%	+9.3%	+0.3%	+11.4%
16	Non-Personnel	25,823	24,559	26,312	27,020	30,075
10	Expenses	+12.9%	-4.9%	+7.1%	+2.7%	+11.3%
17	Allowance	6,204	1,599	1,954	3,991	3,732
	Allowance	+420.7%	-74.2%	+22.3%	+104.2%	-6.5%
18	Overhead Ratio	40.2%	44.0%	44.8%	46.7%	42.2%
10	(Overhead expenses divided by GP)	-4.1P	+3.8P	+0.8P	+1.9P	-4.5P
19	Operating Income	68,465	61,234	63,873	57,887	78,854
13		+28.0%	-10.6%	+4.3%	-9.4%	+36.2%
20	Operating Income / Revenues	11.2%	10.0%	9.9%	9.1%	11.4%
20	(Operating Income Margin)	+1.4P	-1.2P	-0.1P	-0.8P	+2.3P
21	Recurring Income	71,677	65,598	68,467	63,496	80,647
21	Recurring income	+29.1%	-8.5%	+4.4%	-7.3%	+27.0%
22	Extraordinary Income	98	4,200	2,774	6,983	4,688
~~~		-88.0%	+4,162.6%	-34.0%	+151.7%	-32.9%
23	Extraordinary Loss	80	9	20	870	0
23	LAU AUI UIII AI Y LUSS	+861.1%	-88.0%	+117.6%	+4,058.8%	-100.0%
24	Net Income Attributable to	44,633	43,410	45,111	50,528	57,180
24	Owners of the Parent	+33.7%	-2.7%	+3.9%	+12.0%	+13.2%



Value Integrator

**MUFG** 16

* The ho	ttom percentage figures with P (point)					(million yen)
show y	d of the previous fiscal year	FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2020 3Q
1	Total Equity	642,366	686,378	731,124	778,582	793,455
		+3.4%	+6.9%	+6.5%	+6.5%	+1.9%
2	Total Assets	5,121,253	5,388,844	5,552,712	5,790,929	5,891,864
2	Iolai Assels	+1.7%	+5.2%	+3.0%	+4.3%	+1.7%
3	Operating Assets	4,626,455	4,876,553	4,909,279	5,046,490	5,078,716
5	Operating Assets	+1.9%	+5.4%	+0.7%	+2.8%	+0.6%
4	Leases	3,040,849	3,272,018	3,269,679	3,473,810	3,505,401
-	Leases	+3.9%	+7.6%	-0.1%	+6.2%	+0.9%
5	Installment Sales	245,882	252,907	255,553	249,500	215,571
5	instaiment Gales	+5.1%	+2.9%	+1.0%	-2.4%	-13.6%
6	Loans	1,241,831	1,245,555	1,233,218	1,114,470	1,103,829
0	Loans	-1.3%	+0.3%	-1.0%	-9.6%	-1.0%
7	Others	97,892	106,072	150,827	208,708	253,914
-	Others	-20.7%	+8.4%	+42.2%	+38.4%	+21.7%
8	Impaired Assets	27,921	34,144	34,892	27,286	23,882
0	Impaired Assels	-16.5%	+22.3%	+2.2%	-21.8%	-12.5%
9	Allowance	16,302	16,365	15,658	15,103	14,425
10	Net Balance of	11,618	17,779	19,234	12,183	9,456
10	0 Impaired Assets	-39.8%	+53.0%	+8.2%	-36.7%	-22.4%

Value Integrator

* The her	ttom percentage figures with P (point)					(million yen)
show y	ear-on-year percentage change from d of the previous fiscal year	FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2020 3Q
11	Equity Potio	12.0%	12.2%	12.7%	13.0%	13.1%
	Equity Ratio	+0.2P	+0.2P	+0.5P	+0.3P	+0.1P
12	ROE	9.0%	8.4%	9.3%	9.4%	-
12	KUE	+1.0P	-0.6P	+0.9P	+0.1P	-
13	ROA	1.1%	1.0%	1.2%	1.2%	-
13	KUA	+0.2P	-0.1P	+0.2P	+0.0P	-
14	Total Funding	3,908,736	4,142,073	4,251,769	4,440,352	4,555,404
	Total Funding	0.0%	+6.0%	+2.6%	+4.4%	+2.6%
15	Indirect Funding	2,169,456	2,395,158	2,444,766	2,492,008	2,688,508
15	indirect i driding	-2.2%	+10.4%	+2.1%	+1.9%	+7.9%
16	Direct Funding	1,739,279	1,746,914	1,807,002	1,948,344	1,866,895
10	Direct i unuling	+2.8%	+0.4%	+3.4%	+7.8%	-4.2%
17	СР	853,600	835,900	807,400	742,200	683,500
17	0F	+2.8%	-2.1%	-3.4%	-8.1%	-7.9%
18	Securitization	168,869	137,484	165,897	145,842	114,272
10	(Lease Receivables)	-2.7%	-18.6%	+20.7%	-12.1%	-21.6%
19	Corporato Bondo	716,809	773,530	833,705	1,060,302	1,069,123
19	Corporate Bonds	+4.1%	+7.9%	+7.8%	+27.2%	+0.8%
20	Direct Funding Potic	44.5%	42.2%	42.5%	43.9%	41.0%
20	Direct Funding Ratio	+1.2P	-2.3P	+0.3P	+1.4P	-2.9P

Mitsubishi UFJ Lease & Finance

## **MUFG** 17

### Overview of Principal Consolidated Companies (1)

#### Value Integrator

						(million yen)
FY3/2020 3Q	Mitsubishi UFJ L (Pare		Japan Medical Lease MUL's Share: 100% 【Healthcare Business Division】		DFL Lease MUL's Share: 80% [Domestic Customers]	
	Amount	YOY Change	Amount	YOY Change	Amount	YOY Change
Revenues	354,153	+1.6%	27,659	-0.1%	16,830	+2.6%
Gross Profit	49,806	+3.4%	2,289	+0.9%	1,459	+10.5%
Operating Income	21,710	+14.3%	628	-24.5%	738	+34.9%
Recurring Income	21,562	-2.0%	674	-26.0%	750	+19.4%
Net Income	17,894	-13.8%	433	-26.5%	508	+14.7%
FY3/2020 3Q	Amount	Change from FY3/2019	Amount	Change from FY3/2019	Amount	Change from FY3/2019
Operating Assets	3,041,723	-1.9%	103,419	+2.8%	64,033	-4.8%
Total Assets	4,188,210	-1.1%	106,174	+3.0%	65,762	-4.6%
Total Equity	498,686	+0.3%	15,458	+1.5%	15,151	+3.5%
						(million yen)
	Hirogin		Shutoken			
FY3/2020	MUL's Sha	are:80%	MUL's Sha	are: 71%	MUL's Share: 100%	
3Q	[Domestic C	ustomers】	[Domestic C	ustomers	[Domestic C	Customers]
	Amount	YOY Change	Amount	YOY Change	Amount	YOY Change
Revenues	15,318	-4.4%	30,788	+26.8%	19,971	+3.6%
Gross Profit	1,685	-7.6%	2,772	-4.1%	2,048	+0.5%
Operating Income	699	-21.8%	952	-29.1%	686	-3.7%
Recurring Income	729	-27.6%	1,093	-22.8%	685	-4.3%
Net Income	498	-30.3%	766	-21.8%	469	-4.6%
FY3/2020 3Q	Amount	Change from FY3/2019	Amount	Change from FY3/2019	Amount	Change from FY3/2019
Operating Assets	69,749	+3.1%	149,382	-1.4%	62,250	+19.7%
Total Assets	72,722	+3.7%	155,244	-2.1%	66,242	+21.1%
Total Equity	14,679	+3.5%	19,610	+3.9%	7,627	+3.8%

Mitsubishi UFJ Lease & Finance

## **MUFG** 18

### Overview of Principal Consolidated Companies (2)

#### Value Integrator

(million yen)

FY3/2020 3Q	Diamond Asset Finance MUL's Share: 100% 【Real Estate Business Division】		Miyuki Building MUL's Share: 98% 【Real Estate Business Division】		MUL Property MUL's Share: 100% 【Real Estate Business Division】	
	Amount	YOY Change	Amount	YOY Change	Amount	YOY Change
Revenues	10,325	+49.9%	9,709	+70.3%	25,108	+41.8%
Gross Profit	4,409	+22.9%	4,495	+39.4%	4,999	+28.6%
Operating Income	3,146	+38.6%	3,965	+42.1%	3,912	+34.9%
<b>Recurring Income</b>	3,252	+37.8%	3,859	+49.1%	3,931	+33.8%
Net Income	2,258	+38.4%	2,530	+48.8%	2,727	+34.7%

FY3/2020 3Q	Amount	Change from FY3/2019	Amount	Change from FY3/2019	Amount	Change from FY3/2019
<b>Operating Assets</b>	248,259	+6.1%	71,947	+5.9%	178,800	+21.0%
Total Assets	250,446	+6.0%	74,158	+5.5%	242,989	+14.4%
Total Equity	36,165	+4.9%	32,735	+8.2%	17,947	+12.1%



## Outstanding Balance of Solar Projects

		,			(Simon yen)
	FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2020 3Q
Total	41.9	76.8	117.4	125.6	138.1
Equity	16.1	39.5	67.9	80.1	86.1
Debt	25.8	37.3	49.5	45.5	52.0
(Reference) Power Output <sup>*1</sup>			313MW	393MW	420MW
(Reference) Lease*2	134.1	138.9	152.8	146.7	135.6

## Outstanding Balance of Real Estate-related

(hillion yon)

(billion ven)

					(billion yen)
	FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2020 3Q
Total (A+B)	129.0	156.6	180.5	212.9	235.7
Japan (A) <sup>*3</sup>	129.0	156.6	167.1	178.4	195.5
Debt	92.6	90.5	81.7	85.5	94.2
Equity	36.3	66.1	85.4	92.9	101.3
Ratio <sup>*4</sup>	28.2%	42.2%	51.1%	52.0%	51.8%
Overseas (B)			13.4	34.5	40.2

\*1 Total power output of project (proportioned according to the contributing interest)

\*2 Outstanding solar-related lease as compiled by the Domestic/Overseas Customers

\*3 The sum of the domestic projects of MUL and MUL Realty Investment Company Limited (MURI)



Mitsubishi UFJ Lease & Finance \*4 The ratio of equity to a combined total balance of MUL and MURI



## Outstanding Balance of Global Assets Operating Assets

	<u>J</u>			<u>J</u>		
		FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2020 3Q
Tot	al	1,252.5	1,409.9	1,338.8	1,463.6	1,496.4
Avi	ation	858.0	996.4	938.9	1,035.4	1,044.6
	Aircraft	650.3	772.7	720.4	791.5	806.3
	Engines	207.6	223.6	218.5	243.9	238.3
Log	gistics	394.5	413.4	399.8	428.2	451.6
	Marine Containers	160.0	196.7	208.2	215.0	216.9
	Railway/Freight Cars	41.9	46.2	61.1	92.8	130.2
	Shipping	192.6	170.5	130.4	120.2	104.3

## Owned Global Asset

	FY3/2016	FY3/2017	FY3/2018	FY3/2019	FY3/2020 3Q
Number of Aircraft	125	143	143	160	164
Number of Aircraft Purchased *1	19	36	18	27	16
Number of Aircraft Sold *1	20	18	18	10	12
Number of Aircraft Engines	286	286	276	300	300
Number of Railway/Freight Cars	3,871	4,533	6,615	10,594	14,495
Marine Container Feet (TEU 1,000) *2	814	1,061	1,221	1,300	1,364

\* 1 After consolidated adjustment (do not match with sales profits/losses for aircraft numbers recognized on the P/L) \* 2 TEU: Twenty Feet Equivalent Unit (converted into 20ft. containers)



(billion ven)

# Inquiries

## Corporate Communications Department TEL +81 3-6865-3002

# I Website

https://www.lf.mufg.jp/english/



# MUFG

# Mitsubishi UFJ Lease & Finance

This presentation contains forward-looking statements regarding estimations, forecasts, targets and plans in relation to the results of operations, financial conditions and other overall management of MUL and/or its group companies (collectively, the "Group"). These forward-looking statements are inherently subject to a number of risks and uncertainties that could cause the Group's actual results, performance, achievements, financial position etc. to differ materially from the information expressed or implied by these forward-looking statements, which is based on assumptions and beliefs in light of information currently available to the management of MUL at the time of publication. Accordingly, due to various risks and uncertainties, the statements are not a guarantee of future performance or developments.

We may not be successful in implementing our business strategy, and management may fail to achieve its targets for a wide range of possible reasons.

The Amount less than one unit is omitted in this presentation, which may cause fraction error in the total amount. MUL undertakes no obligation to update or correct any forward-looking statements after the date of this presentation.

The information set forth in this presentation is subject to change without notice.

This presentation is not intended to solicit, offer, sell or market securities in any jurisdiction, and should not be the sole basis for making investment and other decisions.

The reader is cautioned not to place undue reliance on forward-looking statements.