

## Financial Results Meeting for the Second Quarter ended September 30, 2018

November 5, 2018

#### **OHITACHI Capital Corporation**

JuneNorthern Osaka Prefecture EarthquakeJulyThe Heavy Rain Event of July 2018SeptemberTyphoon Jebi (No.21) of 2018SeptemberHokkaido Eastern Iburi Earthquake of 2018

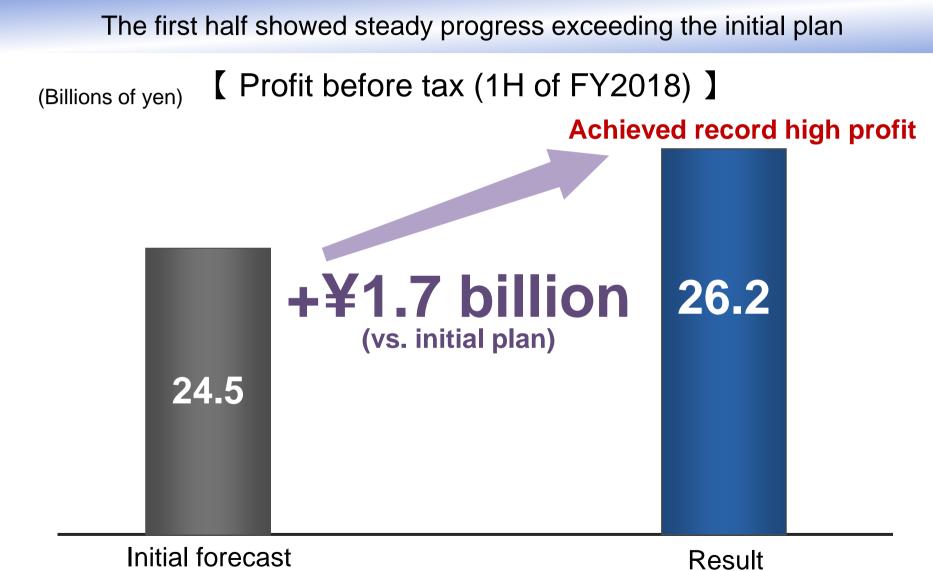
## We express our deepest sympathies to all people affected by those disasters

#### 2. Positioning of 2018 Mid-Term Management Plan HITACHI Inspire the Next



## 3. 1H of FY2018 Result

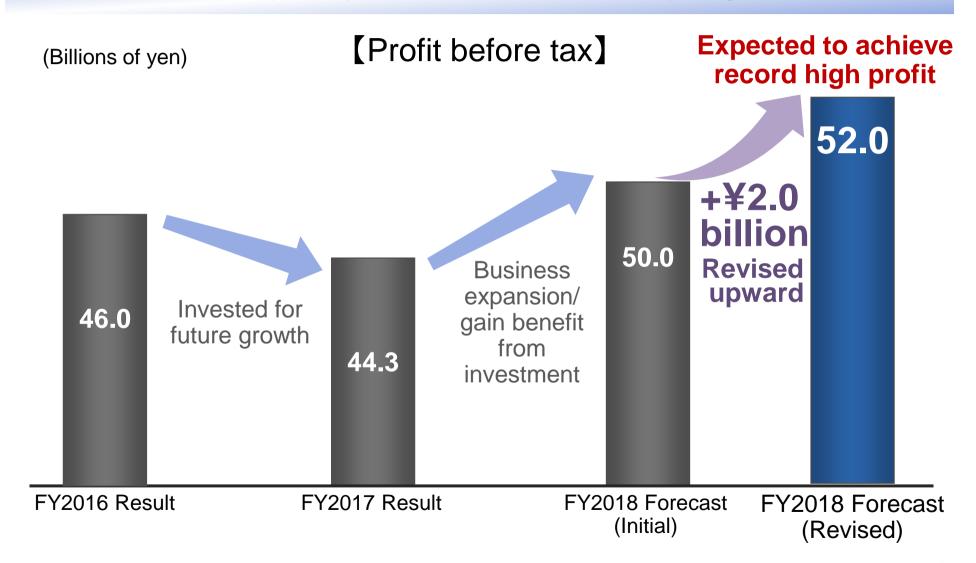




**Initial forecast** (Announced on May 9, 2018)

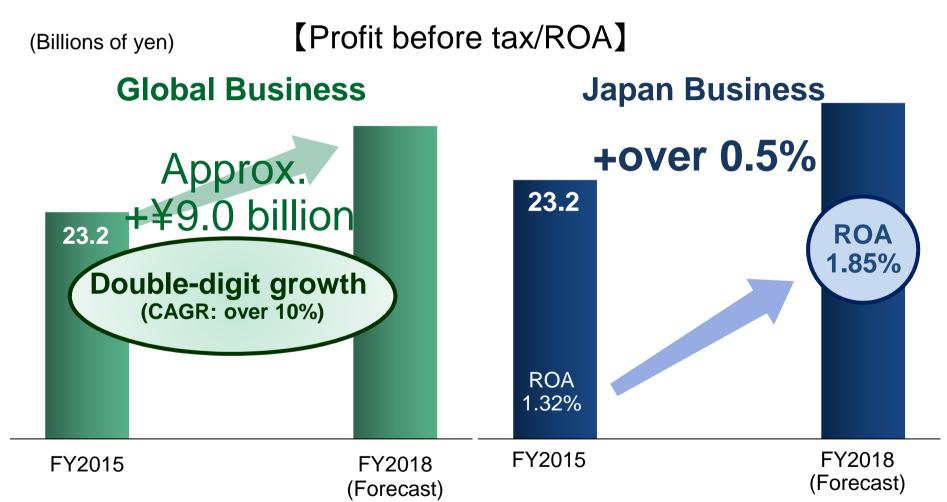
## 4-1. FY2018 Full-year Forecast

FY2018 forecast was upwardly revised based on the steady progress of the first half



### 4-2. Highlights of 2018 Mid-Term Management Plan HITACHI (Forecast)

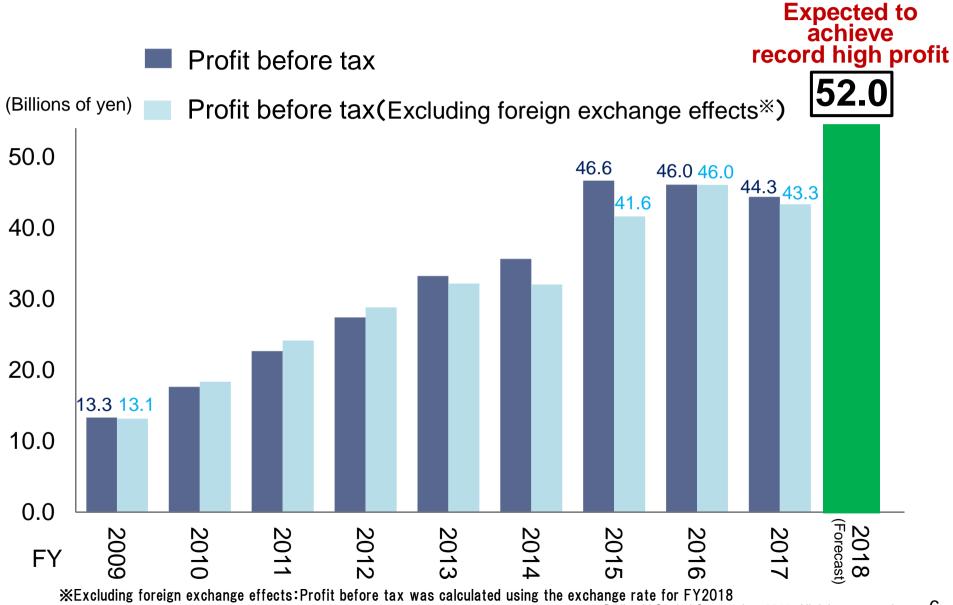
Highlights of 2018 Mid-Term Management Plan showed steady progress overall



\* Profit before tax of Global Business and Japan Business excludes adjustments (company-wide expenses, etc.).

\* Global Business excludes foreign exchange effects (Profit before tax for FY2015 was calculated using the planned exchange rate for FY2018).

## 4-3. Trend of Profit Before Tax





## Plan to distribute dividends with payout ratio of approx.30% (based on the achievement of record high profit)

# **HITACHI** Inspire the Next

http://www.hitachi-capital.co.jp/hcc/english/

Note:

This document contains forward - looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management's views and assumptions formed using information available at the time. Accordingly, forecasts may differ from actual results due to a variety of factors.



## Appendix



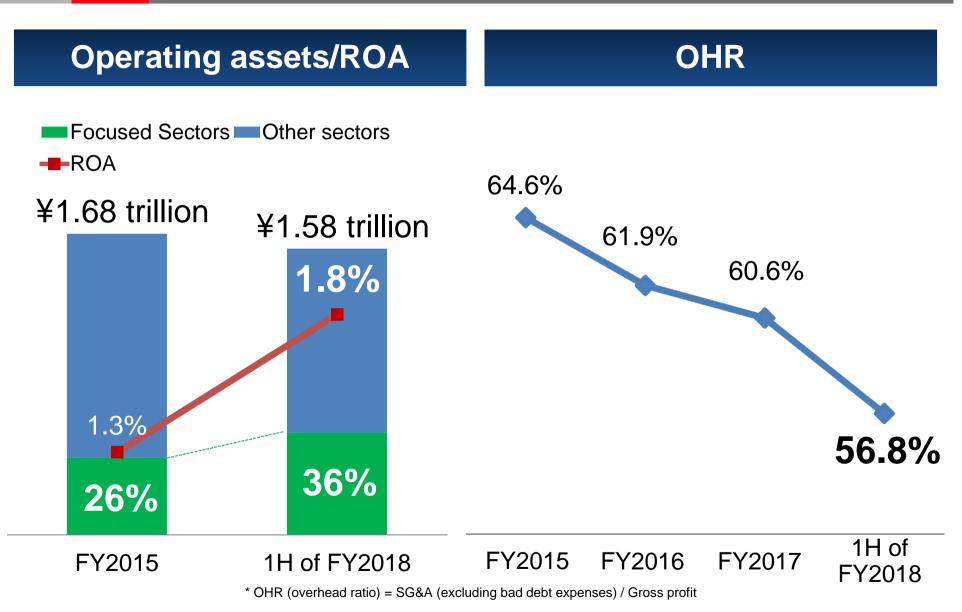
Global Business: Continue double digit growth	<ul> <li>"Maintain high and systematic growth"</li> <li>Risk control according to regional characteristics</li> <li>Diversify business portfolio to build a system insusceptible to external environments</li> <li>Overseas ratio in FY2018: 60% (profit before tax)</li> </ul>			
Japan Business: Challenge to achieve 2% ROA	<ul> <li>"Shift to growth stage through continuous change in business mix"</li> <li>Progress asset utilization by resetting focused sectors</li> <li>Strengthen back office capability that leads to the competitive advantage</li> </ul>			
Aggressive investment: Highly-skilled professionals/ Aggressive IT investment/ Collaborate with Partners	<ul> <li>Execute strategic investment to support business growth (Business partner, M&amp;A, IT investments, etc.)</li> <li>⇒ M&amp;A : 300 billion yen in asset size</li> <li>IT investment : 20 billion yen</li> <li>Human resources investment : Add 200 highly-skilled professionals</li> </ul>			

#### Business Map of 2018 Mid-Term Management Plan HITACHI Inspire the Next

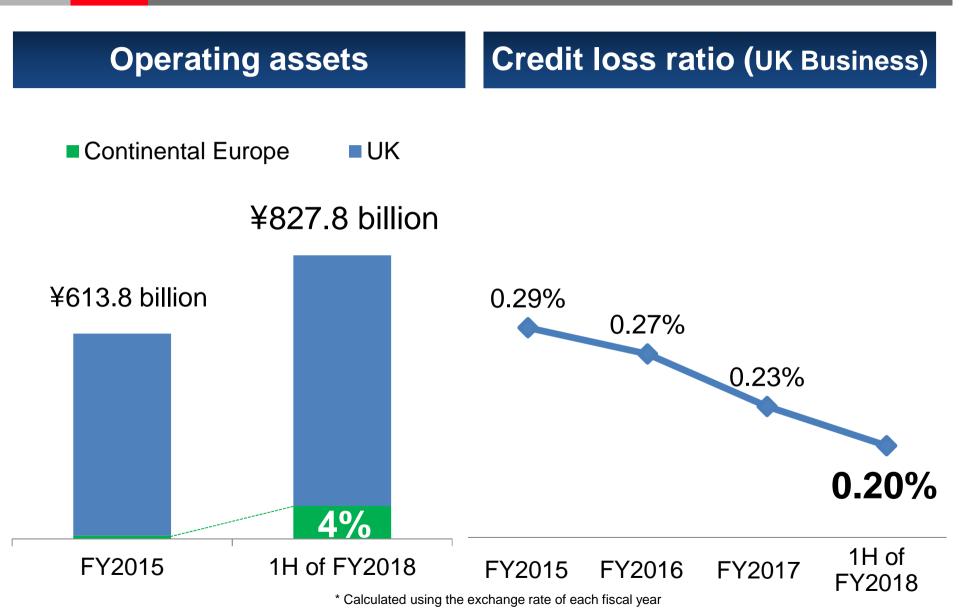
	Japan Business "Shift to growth stage through continuous business structural reform"		Global Business "Maintain high and systematic growth"			
	Focused Sectors (Growing sectors/Start- up (Green shoots))	Fundamental sectors Restructuring sectors	Europe	The Americas	China	ASEAN
Grou	Hitachi Group Business: Provide services that contribute to the Social Innovation Business					
	Create synergies with capital and business alliance with MUFG and MUL*					
oup Comr	Vehicle Solution: Evolve from vehicle finance to vehicle solution and generate the market					
ommo	Eco- and energy- related	: Develop the business for domestic and internation	ocusing on ei onal two-way	nergy generat	ion & saving sharing and	through support
on	Sales finance: Pursue low cost operation and provide added value					
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\* MUFG: Mitsubishi UFJ Financial Group, Inc. MUL: Mitsubishi UFJ Lease & Finance Company Limited

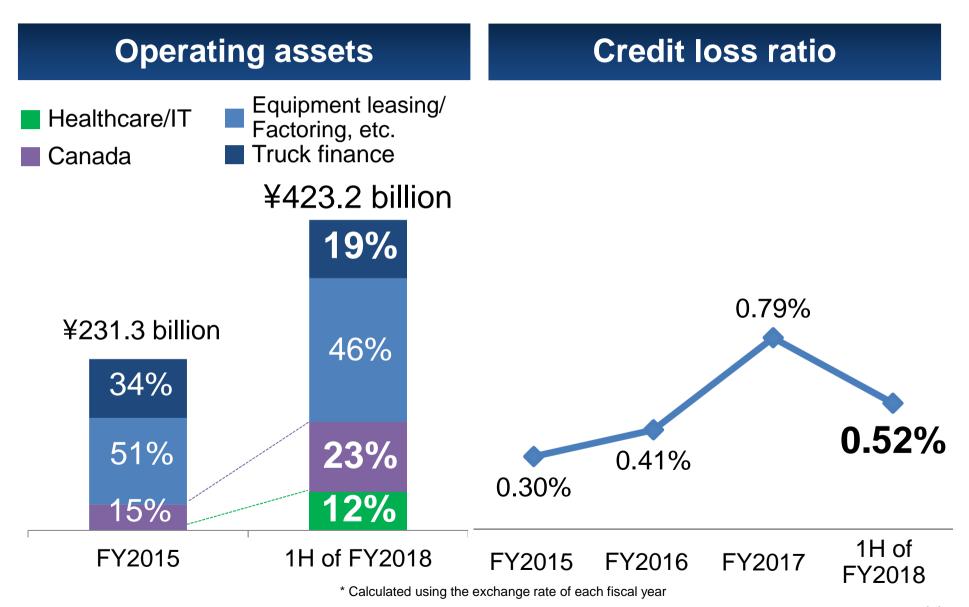


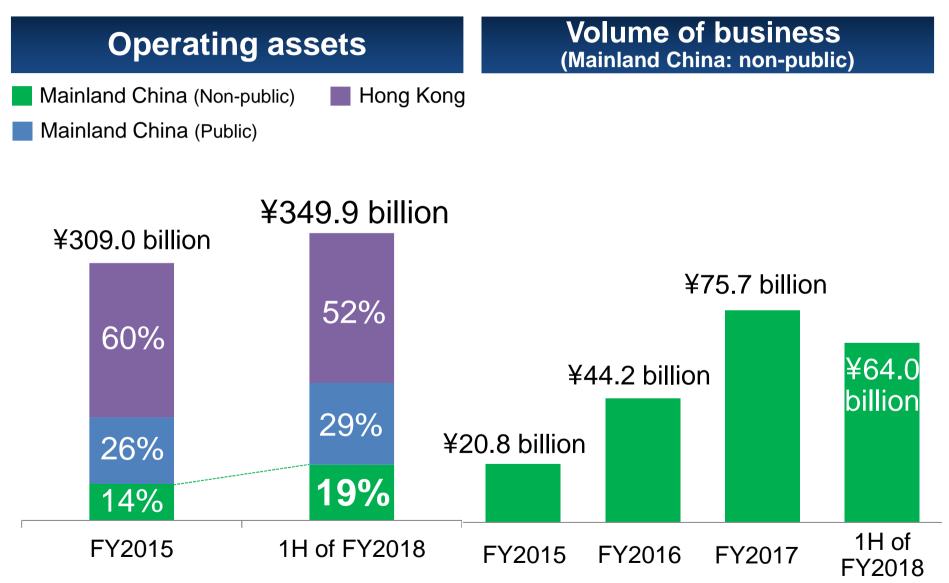






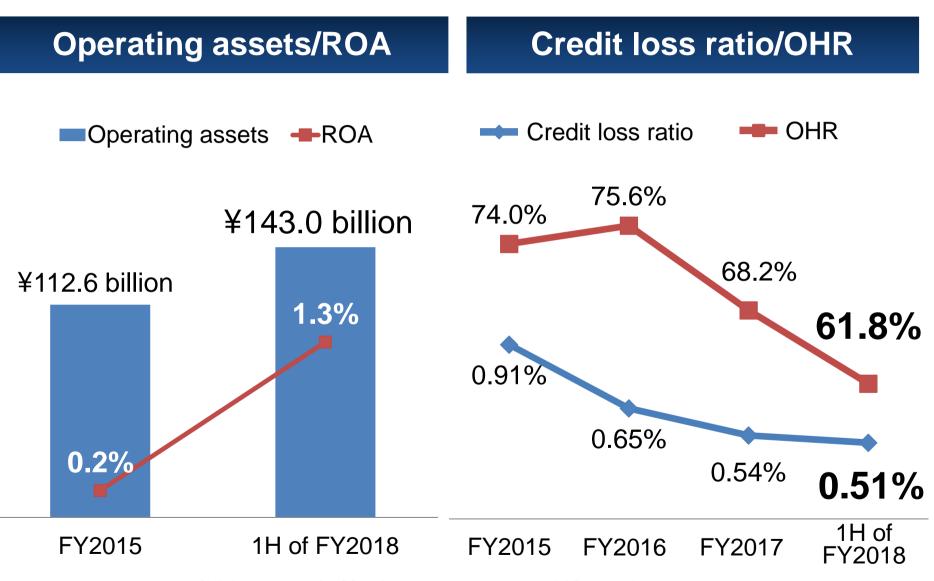






\* Calculated using the exchange rate of each fiscal year





\* OHR (overhead ratio) = SG&A (excluding bad debt expenses) / Gross profit

\* Calculated using the exchange rate of each fiscal year

### **Collaboration with Hitachi (Past Press Releases)**



#	Date of disclosure	Outline
1	Oct. 2018	Agreed on business collaboration with Chinese companies at the First Japan-China Forum on Third Country Business Cooperation
2	Sep. 2018	Improved the efficiency of small-lot loan screening by utilizing "Hitachi Al Technology/H"
3	Apr. 2018	Started the joint development for the "Development of accident risk assessment/prediction method based on fatigue science in the logistics truck driving management"
4	Mar. 2018	Entered into a basic agreement on business alliance to realize new innovation through "Finance, Commerce, Logistics, and Information"
5	Jun. 2017	Started demonstration testing of a new breath alcohol detector equipped with facial recognition
6	Mar. 2017	Completed two Hitachi 2-MW wind power generation systems for Eneseed Kita- Kyushu Wind Power Plant
7	Nov. 2016	Started ESCO business enabling electric power interchange between locations at four plants of NIHON CANPACK LIMITED by utilizing self-consignment system
8	Oct. 2016	Started to provide "Health and Productivity Solution"
9	Apr. 2016	Constructed a 36-MW Mega Solar Power Plant in Niimi City, Okayama Prefecture

## **Collaboration with MUFG and MUL**



JII concluded three deals so far								
Investment in the UK rail infrastructure business				Investment in Optical Submarine Cable project				
St Pancras International Station		Support international communication service in Asia-Pacific region						
			Guar optical submarine construction					
Investment target	109km railway connecting London to the		i la	Investment target Construct optical submarine cable of a 9,500 kilometers between Japan-Gua Australia and sell/lease the right to us communication line				
Investment amount		*Calculated at £1=¥140)		estment ount	US\$20 million (Approx. ¥2.2 billion *Calculated at US\$1=¥110)			
Date	September 2017		Dat	e	From March 2018			
Increase presence within the industry/Indirectly support Hitachi's Social Innovation Business			Proactively support development of infrastructure business by Japanese companies					

\* MUFG: Mitsubishi UFJ Financial Group, Inc. MUL: Mitsubishi UFJ Lease & Finance Company Limited JII: Japan Infrastructure Initiative Company Limited

#### **Progress of Collaboration with Partners**



rt: Amount \*JII: Japan Infrastructure Initiative Company Limited \*Figures are calculated using the exchange rate at the time of the investment.