Our Medium- to

Long-term Vision

Contents

## Non-financial Information

## **Environment**

		FY2021	FY2022	FY2023	FY2024
Total energy usage (GJ) (consolidated)		200,441	186,017	180,385	177,464
GHG emissions (t-CO2e) (consolidated)	Scope 1	3,449	3,211	3,092	3,093 <sup>1</sup>
	Scope 2 (location basis)	7,880	6,786	5,777	4,930¹
	Scope 2 (market basis)	6,606	4,546	3,482	1,365¹
	Scope 1 + 2 total (market basis)	10,055	7,757	6,574	4,457
	Scope 3 total	18,565	18,302	6,644,227	8,057,896
Output of renew- able energy in operation (MW) (consolidated)	Total	1,205	1,366	1,293	1,638
	Solar power generation	907	1,020	920	1,102
	Wind power generation	298	340	343	507

<sup>1.</sup> Preliminary figures prior to obtaining third-party assurance. Actual figures after obtaining third-party assurance will be disclosed on our website at a later date.

## Society

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		FY2021	FY2022	FY2023	FY2024
Number of employees (non-consolidated)	Total	2,235	2,182	2,140	2,102
	Male	1,361	1,307	1,261	1,240
	Female	874	875	879	862
Composition of employees (by country or region) (people) (non-consolidated)	Total	2,235	2,182	2,140	2,102
	Japan	2,229	2,174	2,130	2,086
	Europe	0	0	0	0
	The Americas	4	5	7	15
	China	0	0	0	0
	ASEAN	2	3	3	1
Percentage of female managers (%) (non-consolidated)		14.0	14.0	16.0	18.3
Average annual salary (all employees, ¥ in millions) (non-consolidated)		8.7	9.2	9.8	10.1
Gender wage gap of regular employees (female average wage / male average wage) (%) (non-consolidated)		-	64.9	64.6	64.2

Number of new graduates hired (non-consolidated)	58	30	46	73
Percentage of mid-career hires (%) (non-consolidated)	37.0	49.2	56.6	56.3
Percentage of people with disabilities employed (annual average, %) (non-consolidated)	2.4	2.5	2.7	2.8
Turnover rate (voluntary) (%) (non-consolidated)	3.4	2.4	2.4	2.1
Percentage of employees who took childcare leave (male) (%) (non-consolidated)	82.3	97.1	113.0	81.7
Percentage of employees who took childcare leave (female) (%) (non-consolidated)	103.3	97.4	103.0	105.9
Annual total working hours per employee (non-consolidated)	-	1,945.5	1,962.6	1,909.3
Annual working hours exceeding the statutory limit per employee (non-consolidated)	-	232.6	225.6	189.4
Monthly average overtime working hours per employee (non-consolidated)		19.4	18.8	15.8
Percentage of annual paid holidays taken (%) (non-consolidated)	63.7	68.7	74.4	76.9
Annual average hours of training per employee (non-consolidated)		30.1	29.4	49.6
Annual average cost of training per employee (¥) (non-consolidated)	-	99,407	180,230	135,721

## Governance<sup>3</sup>

	FY2021	FY2022	FY2023	FY2024
Number of Directors	15	14	12	12
Number of Outside Directors	7	7	6	6
Number of female Directors	2	2	2	3

3. As of June 30 for each fiscal year.

<sup>2.</sup> Started calculating categories 13 and 15 from FY2023.